



Deutsche Bahn  
**Facts & Figures 2015**

# DB2020 STRATEGY

## › Our three dimensions



## › Our four strategic directions



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## DB GROUP

### MANAGEMENT BOARD OF DB AG



**i** INFORMATION REGARDING CVS AT:  
[WWW.DB.DE/MAN-BOARD](http://WWW.DB.DE/MAN-BOARD)

### ORGANIZATIONAL STRUCTURE OF DB GROUP

#### DB GROUP

CEO and Chairman

Human Resources

Economic, Legal and  
Regulatory Affairs

From left to right:

› **Berthold Huber**  
 Traffic and Transport  
 Born in 1963  
 Appointed until 2018  
 Since 1997 in DB Group

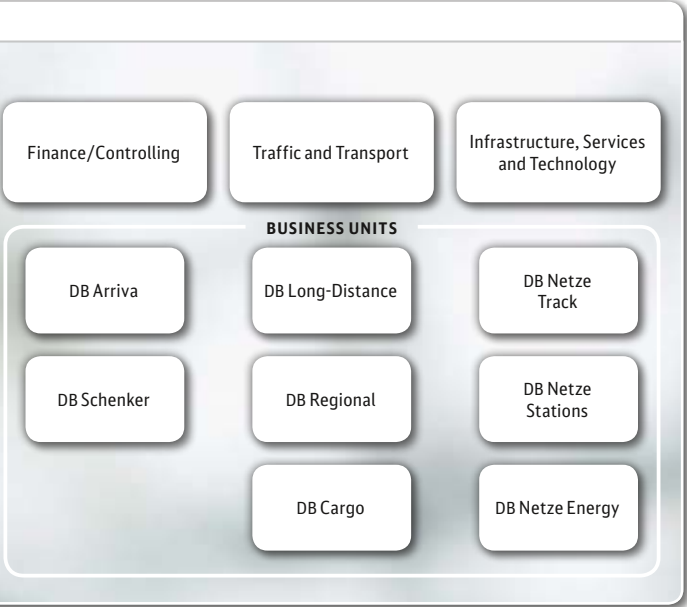
› **Dr. Richard Lutz**  
 Finance/Controlling  
 Born in 1964  
 Appointed until 2018  
 Since 1994 in DB Group

› **Ulrich Weber**  
 Human Resources  
 Born in 1950  
 Appointed until 2017  
 Since 2009 in DB Group

› **Dr. Volker Kefer**  
 Deputy CEO and Deputy Chairman  
 Infrastructure, Services and  
 Technology  
 Born in 1956  
 Appointed until 2017  
 Since 2006 in DB Group

› **Dr. Rüdiger Grube**  
 CEO and Chairman  
 Born in 1951  
 Appointed until 2017  
 Since 2009 in DB Group

› **Ronald Pofalla**  
 Economic, Legal and  
 Regulatory Affairs  
 Born in 1959  
 Appointed until 2018  
 Since 2015 in DB Group



› **Supervisory Board of DBAG**

› **Prof. Dr. Dr. Utz-Hellmuth Felcht**  
**Chairman of the Supervisory Board**

› **Alexander Kirchner\***  
**Deputy Chairman of the Supervisory Board**

- › Jürgen Beuttler\*
- › Dr. Michael Frenzel
- › Dr.-Ing. Dr. E.h. Jürgen Großmann
- › Dr. Ingrid Hengster
- › Jörg Hensel\*
- › Klaus-Dieter Hommel\*
- › Steffen Kampeter
- › Prof. Dr. Susanne Knorre
- › Ludwig Koller\*
- › Dr. Jürgen Krumnow
- › Kirsten Lühmann
- › Heike Moll\*
- › Fred Nowka\*
- › Michael Odenwald
- › Mario Reiß\*
- › Regina Rusch-Ziemba\*
- › Jens Schwarz\*
- › Brigitte Zypries

*\* Employees' representative on the Supervisory Board.  
Information as of February 29, 2016.*

## KEY FIGURES

### › Development of top targets



Economic top targets	2014	2015	2020
Customer satisfaction passengers  (SI <sup>1)</sup> )	76.1	76.4	≥ 79
Customer satisfaction freight transport and logistics  (SI <sup>2)</sup> )	-	67.5	≥ 73
Product quality – punctuality DB Group (rail) in Germany  (%)	94.3	93.6	> 95
Market position – revenues  (€ billion)	39.7	40.5	> 50
Profitability – ROCE  (%)	6.3	5.3	≥ 9.0
Financial stability – redemption coverage  (%)	20.9	18.5	≥ 30

<sup>1)</sup> Satisfaction index.

<sup>2)</sup> Survey every two years.



Social top targets	2014	2015	2020
Employee satisfaction <sup>1)</sup> – index	3.7	-	4.0
Employer attractiveness  – rank	13	24	≤ 10
Demographic preparedness – share of women in Germany  as of Dec 31 (%)	22.8	22.8	25.0
Demographic preparedness – health rate in Germany  (%)	94.1	93.6	94.3
Demographic preparedness – percentage of staffing needs covered in Germany  as of Dec 31 (%)	-	97.3	95.0

<sup>1)</sup> Survey every two years.



Environmental top targets	2014	2015	2020
Climate protection – specific CO <sub>2</sub> emissions compared to 2006  (%)	-22.7	- 24.5	-20 <sup>1)</sup>
Climate protection – share of renewable energy in the traction current mix  (%)	39.6	42.0	35 <sup>1)</sup>
Noise reduction – track kilometers noise remediated in total  as of Dec 31 (km)	1,400	1,495	≥ 2,000
Noise reduction – freight cars refitted with whisper brakes in total  as of Dec 31	6,665	12,703	60,000
Material and resource efficiency – recycling rate  (%)	95.6	97.2	≥ 95

<sup>1)</sup> Target in revision.

## › Performance figures



	2015	2014	± absolute	± %
<b>PASSENGER TRANSPORT (RAIL AND BUS)</b>				
Passengers (million)	4,306	4,348	-42	-1.0
Passengers per day (million)	11.8	11.9	-0.1	-0.8
<b>RAIL PASSENGER TRANSPORT</b>				
Passengers (million)	2,251	2,254	-3	-0.1
thereof in Germany	2,014	2,030	-16	-0.8
Passengers per day (million)	6.2	6.2	-	-
Volume sold (million pkm <sup>1)</sup> )	88,636	88,407	+229	+0.3
Volume produced (million train-path km <sup>2)</sup> )	748.7	763.3	-14.6	-1.9
Trains per day <sup>3)</sup>	24,220	24,840	-620	-2.5
<b>BUS TRANSPORT</b>				
Passengers (million)	2,055	2,094	-39	-1.9
Passengers per day (million)	5.6	5.7	-0.1	-1.8
Volume sold <sup>3)</sup> (million pkm <sup>1)</sup> )	7,994	8,097	-103	-1.3
Volume produced (million bus km <sup>4)</sup> )	1,622	1,601	+21	+1.3
<b>RAIL FREIGHT TRANSPORT</b>				
Freight carried (million t)	300.2	329.1	-28.9	-8.8
Volume sold (million tkm <sup>5)</sup> )	98,445	102,871	-4,426	-4.3
Volume produced (million train-path km <sup>2)</sup> )	187.0	193.2	-6.2	-3.2
Trains per day	4,520	4,742	-222	-4.7
Mean transport distance (km)	327.9	312.6	+15.3	+4.9
Capacity utilization (t per train)	526.5	532.5	-6.0	-1.1
<b>FREIGHT FORWARDING AND LOGISTICS</b>				
Shipments in European land transport (thousand)	101,703	98,867	+2,836	+2.9
Air freight volume (export) (thousand t)	1,128	1,112	+16	+1.4
Ocean freight volume (export) (thousand TEU <sup>6)</sup> )	1,942	1,983	-41	-2.1
Warehouse space contract logistics (m <sup>2</sup> million)	7.7	7.1	+0.6	+8.5
<b>INFRASTRUCTURE</b>				
Train kilometers (million train-path km <sup>2)</sup> )	1,054	1,044	+10	+1.0
thereof non-Group customers	290.0	261.0	+29.0	+11.1
Station stops (million)	150.9	148.4	+2.5	+1.7
thereof non-Group customers	31.5	28.6	+2.9	+10.1

<sup>1)</sup> Passenger kilometers: product of number of passengers and mean travel distance.

<sup>2)</sup> Train-path kilometers: driving performance in km of trains on rail.

<sup>3)</sup> Excluding DB Arriva.

<sup>4)</sup> Bus kilometers: driving performance in km of buses on road.

<sup>5)</sup> Ton kilometers: product of freight carried and mean transport distance.

<sup>6)</sup> TEU: twenty-foot equivalent unit.



## › Financial figures



[€ million]	2015	2014	± absolute	± %
<b>REVENUES AND PROFIT</b>				
Revenues adjusted	40,468	39,720	+748	+1.9
Revenues comparable	39,621	39,694	-73	-0.2
Profit before taxes on income	-932	937	-1,869	-
Net profit for the year	-1,311	988	-2,299	-
EBITDA adjusted	4,778	5,110	-332	-6.5
EBIT adjusted	1,759	2,109	-350	-16.6
<b>BALANCE SHEET AS OF DEC 31</b>				
Non-current assets	45,199	45,530	-331	-0.7
Current assets	10,860	10,353	+507	+4.9
Equity	13,445	14,525	-1,080	-7.4
Net financial debt	17,491	16,212	+1,279	+7.9
Total assets	56,059	55,883	+176	+0.3
<b>VALUE MANAGEMENT</b>				
Capital employed as of Dec 31	33,459	33,683	-224	-0.7
Return on capital employed (ROCE) (%)	5.3	6.3	-	-
Redemption coverage (%)	18.5	20.9	-	-
Gearing (%)	130	112	-	-
Net financial debt/EBITDA (multiple)	3.7	3.2	-	-
<b>CASH FLOW/CAPITAL EXPENDITURES</b>				
Gross capital expenditures	9,344	9,129	+215	+2.4
Net capital expenditures	3,866	4,442	-576	-13.0
Cash flow from operating activities	3,489	3,896	-407	-10.4
<b>RATING</b>				
Moody's	Aa1, stable	Aa1, stable	-	-
Standard & Poor's	AA, negative	AA, stable	-	-

## › Customer and quality



<b>Punctuality rail 🇩🇪 [%]</b>	<b>2015</b>	2014	2013
DB Group in Germany	93.6	94.3	94.0
<b>PASSENGER TRANSPORT</b>			
Passenger transport in Germany	93.7	94.5	94.1
DB Long-Distance	74.4	76.5	73.9
DB Regional	94.2	94.9	94.6
Regional transport	91.9	93.1	92.5
S-Bahn (metro) d.c.	94.5	95.1	95.1
S-Bahn (metro) a.c.	97.5	97.7	97.6
DB Arriva	92.1	91.4	91.7
<b>FREIGHT TRANSPORT</b>			
DB Cargo <sup>1)</sup>	73.9	68.0	67.0

<sup>1)</sup> Change in methods from 2015 onward.



<b>Product quality rail infrastructure in Germany 🇩🇪 [%]</b>	<b>2015</b>	2014	2013
Punctuality in Germany <sup>1)</sup>	93.7	94.2	93.8
Facilities quality <sup>2), 3)</sup> (mark)	2.94	3.00	3.03
Supply reliability <sup>2)</sup>	99.99	99.99	99.99

<sup>1)</sup> Non-Group and DB Group train operating companies.

<sup>2)</sup> Preliminary values.

<sup>3)</sup> Change in methods from 2015 onward.



<b>Customer satisfaction 🇩🇪 [SI]</b>	<b>2015</b>	2014	2013
DB Group passengers <sup>1)</sup>	76.4	76.1	75.1
DB Long-Distance	75	75	74
DB Regional rail	71	69	68
DB Regional bus	74	75	74
DB Arriva (bus and rail in Great Britain)	83	82	83
DB Netze Stations			
Stations (passengers/visitors)	69	69	67
DB Group freight transport and logistics	67.5	-	68.5
DB Cargo <sup>2)</sup>	64	-	63
DB Schenker	71	-	74
DB Services	61	61	64
DB Netze Track	68	71	72
DB Netze Stations			
Stations (TOCs <sup>3)</sup> and transport authorities)	65	65	65
Tenants	77	77	74
DB Netze Energy	78	78	78

<sup>1)</sup> Excluding DB Regional bus, Call a Bike and Carsharing in 2013.

<sup>2)</sup> Change in methods from 2015 onward.

<sup>3)</sup> Train operating companies.

## › Profitable market leader



Total revenues  [€ million]	2015	2014	± absolute	± %
DB Long-Distance	3,951	4,034	-83	-2.1
DB Regional	8,670	8,831	-161	-1.8
DB Arriva	4,843	4,491	+352	+7.8
DB Cargo	4,767	4,863	-96	-2.0
DB Schenker	15,451	14,943	+508	+3.4
DB Services	3,192	3,172	+20	+0.6
DB Netze Track	5,110	4,951	+159	+3.2
DB Netze Stations	1,199	1,172	+27	+2.3
DB Netze Energy	2,812	2,797	+15	+0.5
Other	1,529	1,765	-236	-13.4
Consolidation	-11,056	-11,299	+243	-2.2
<b>DB Group</b>	<b>40,468</b>	<b>39,720</b>	<b>+748</b>	<b>+1.9</b>



External revenues by regions [€ million]	2015	2014	± absolute	± %
Germany	22,886	22,921	-35	-0.2
Europe (excluding Germany)	12,756	12,348	+408	+3.3
Asia/Pacific	2,612	2,466	+146	+5.9
North America	1,708	1,479	+229	+15.5
Rest of world	506	506	-	-
<b>DB Group</b>	<b>40,468</b>	<b>39,720</b>	<b>+748</b>	<b>+1.9</b>



ROCE  [€ million]	2015	2014	± absolute	± %
EBIT adjusted	1,759	2,109	-350	-16.6
÷ Capital employed as of Dec 31	33,459	33,683	-224	-0.7
<b>ROCE (%)</b>	<b>5.3</b>	<b>6.3</b>	-	-



Redemption coverage  [€ million]	2015	2014	± absolute	± %
EBITDA adjusted	4,778	5,110	-332	-6.5
+ Net operating interest	-759	-824	+65	-7.9
<b>Operating cash flow</b>	<b>4,019</b>	<b>4,286</b>	<b>-267</b>	<b>-6.2</b>
Net financial debt as of Dec 31	17,491	16,212	+1,279	+7.9
+ Present value operate leases as of Dec 31	4,208	4,336	-128	-3.0
<b>÷ Adjusted net financial debt as of Dec 31</b>	<b>21,699</b>	<b>20,548</b>	<b>+1,151</b>	<b>+5.6</b>
<b>Redemption coverage (%)</b>	<b>18.5</b>	<b>20.9</b>	-	-



<b>EBITDA adjusted [€ million]</b>	<b>2015</b>	2014	± absolute	± %
DB Long-Distance	437	546	-109	-20.0
DB Regional	1,316	1,452	-136	-9.4
DB Arriva	525	498	+27	+5.4
DB Cargo	120	343	-223	-65.0
DB Schenker	589	520	+69	+13.3
DB Services	274	270	+4	+1.5
DB Netze Track	1,513	1,503	+10	+0.7
DB Netze Stations	391	375	+16	+4.3
DB Netze Energy	133	123	+10	+8.1
Other/consolidation	-520	-520	-	-
<b>DB Group</b>	<b>4,778</b>	<b>5,110</b>	<b>-332</b>	<b>-6.5</b>



<b>EBIT adjusted [€ million]</b>	<b>2015</b>	2014	± absolute	± %
DB Long-Distance	164	212	-48	-22.6
DB Regional	669	843	-174	-20.6
DB Arriva	270	265	+5	+1.9
DB Cargo	-183	46	-229	-
DB Schenker	395	332	+63	+19.0
DB Services	70	82	-12	-14.6
DB Netze Track	578	562	+16	+2.8
DB Netze Stations	254	240	+14	+5.8
DB Netze Energy	66	55	+11	+20.0
Other/consolidation	-524	-528	+4	-0.8
<b>DB Group</b>	<b>1,759</b>	<b>2,109</b>	<b>-350</b>	<b>-16.6</b>



<b>Gross capital expenditures [€ million]</b>	<b>2015</b>	2014	± absolute	± %
DB Long-Distance	673	235	+438	-
DB Regional	881	1,927	-1,046	-54.3
DB Arriva	276	296	-20	-6.8
DB Cargo	451	195	+256	+131
DB Schenker	238	240	-2	-0.8
DB Services	276	262	+14	+5.3
DB Netze Track	5,837	5,261	+576	+10.9
DB Netze Stations	533	559	-26	-4.7
DB Netze Energy	167	169	-2	-1.2
Other/consolidation	12	-15	+27	-
<b>DB Group</b>	<b>9,344</b>	<b>9,129</b>	<b>+215</b>	<b>+2.4</b>


**Gross capital expenditures  
by regions [€ million]**

	2015	2014	± absolute	± %
Germany	8,619	8,629	-10	-0.1
Europe (excluding Germany)	718	503	+215	+42.7
Asia/Pacific	28	38	-10	-26.3
North America	14	15	-1	-6.7
Rest of world	4	5	-1	-20.0
Consolidation	-39	-61	+22	-36.1
<b>DB Group</b>	<b>9,344</b>	<b>9,129</b>	<b>+215</b>	<b>+2.4</b>


**Net capital expenditures [€ million]**


	2015	2014	± absolute	± %
DB Long-Distance	670	235	+435	-
DB Regional	866	1,914	-1,048	-54.8
DB Arriva	276	293	-17	-5.8
DB Cargo	445	195	+250	+128
DB Schenker	238	240	-2	-0.8
DB Services	276	262	+14	+5.3
DB Netze Track	928	1,113	-185	-16.6
DB Netze Stations	88	129	-41	-31.8
DB Netze Energy	68	76	-8	-10.5
Other/consolidation	11	-15	+26	-
<b>DB Group</b>	<b>3,866</b>	<b>4,442</b>	<b>-576</b>	<b>-13.0</b>


**Net capital expenditures  
by regions [€ million]**


	2015	2014	± absolute	± %
Germany	3,144	3,945	-801	-20.3
Europe (excluding Germany)	715	500	+215	+43.0
Asia/Pacific	28	38	-10	-26.3
North America	14	15	-1	-6.7
Rest of world	4	5	-1	-20.0
Consolidation	-39	-61	+22	-36.1
<b>DB Group</b>	<b>3,866</b>	<b>4,442</b>	<b>-576</b>	<b>-13.0</b>

## › Social




Employee satisfaction  [index]	2015	2014	2013
DB Group	-	3.7	-
DB Long-Distance	-	3.6	-
DB Regional	-	3.4	-
DB Arriva	-	3.7	-
DB Cargo	-	3.5	-
DB Schenker	-	3.9	-
DB Services	-	3.5	-
DB Netze Track	-	3.7	-
DB Netze Stations	-	3.7	-
DB Netze Energy	-	3.8	-
Follow-up workshop implementation rate DB Group [%]	96.7	-	97.9

The employee survey is conducted every two years. When no survey has been conducted the proxy indicator "Follow-up workshop implementation rate" is used.

Share of women in Germany  as of Dec 31, based on NP <sup>1)</sup> [%]	2015	2014	2013
DB Long-Distance	26.6	26.9	26.9
DB Regional	16.0	16.0	15.7
DB Cargo	11.4	11.2	11.1
DB Schenker	32.1	32.6	33.1
DB Services	19.0	19.0	18.5
DB Netze Track	17.7	16.8	16.5
DB Netze Stations	47.6	47.7	46.9
DB Netze Energy	13.2	12.9	12.0
Other	45.5	44.6	44.5
<b>DB Group</b>	<b>22.8</b>	<b>22.8</b>	<b>22.5</b>

<sup>1)</sup> NP = natural persons.



Health rate in Germany  based on hours [%]	2015	2014	2013
DB Long-Distance	93.3	93.7	93.6
DB Regional	92.3	92.9	93.1
DB Cargo	92.9	93.3	93.3
DB Schenker	95.4	95.8	95.7
DB Services	92.9	93.3	93.2
DB Netze Track	94.6	95.0	94.8
DB Netze Stations	93.8	93.9	93.5
DB Netze Energy	95.6	95.9	95.8
Other	94.1	94.5	94.4
<b>DB Group</b>	<b>93.6</b>	<b>94.1</b>	<b>94.0</b>



Percentage of staffing needs covered in Germany as of Dec 31 [%]	2015	2014	2013
DB Group	97.3	-	-
DB Long-Distance	98.0	-	-
DB Regional	97.2	-	-
DB Cargo	97.7	-	-
DB Services	98.0	-	-
DB Netze Track	97.2	-	-
DB Netze Stations	96.7	-	-
DB Netze Energy	95.3	-	-
Other	94.8	-	-



Employer attractiveness - rank in Germany	2015	2014	2013
DB Group	24	13	22
High school students	33	14	25
Students/graduates	22	18	22
Skilled workers	18	11	21
Academically experienced professionals	18	10	12



Young professionals as of Dec 31 [NP]	2015	2014	2013
Trainees <sup>1)</sup>	9,918	10,214	10,361
Dual degree students <sup>1)</sup>	1,012	1,050	1,083
Trainees <sup>2)</sup>	103	151	181
Interns <sup>2)</sup>	508	622	615
“Chance plus” participants	290	310	310

<sup>1)</sup> Germany. Includes all class years of vocational training (usually three class years of trainees and dual degree students).

<sup>2)</sup> Germany (companies with about 97% of domestic employees).



Employees as of Dec 31 [FTE <sup>1)</sup> ]	2015	2014	± absolute	± %
DB Long-Distance	16,217	16,461	-244	-1.5
DB Regional	36,494	36,605	-111	-0.3
DB Arriva	46,484	45,712	+772	+1.7
DB Cargo	30,303	30,842	-539	-1.7
DB Schenker	66,327	64,810	+1,517	+2.3
DB Services	24,771	25,476	-705	-2.8
DB Netze Track	45,972	43,382	+2,590	+6.0
DB Netze Stations	4,982	4,867	+115	+2.4
DB Netze Energy	1,726	1,770	-44	-2.5
Other	23,926	25,838	-1,912	-7.4
<b>DB Group</b>	<b>297,202</b>	<b>295,763</b>	<b>+1,439</b>	<b>+0.5</b>

<sup>1)</sup> FTE = Full-time employees.



<b>Employees by regions as of Dec 31 [FTE]</b>	<b>2015</b>	2014	± absolute	± %
Germany	187,420	187,882	- 462	- 0.2
Europe (excluding Germany)	84,496	83,858	+ 638	+ 0.8
Asia/Pacific	14,232	13,917	+ 315	+ 2.3
North America	8,515	7,585	+ 930	+ 12.3
Rest of world	2,539	2,521	+ 18	+ 0.7
<b>DB Group</b>	<b>297,202</b>	<b>295,763</b>	<b>+ 1,439</b>	<b>+ 0.5</b>



<b>Employees as of Dec 31 [NP]</b>	<b>2015</b>	2014	± absolute	± %
DB Long-Distance	17,277	17,503	- 226	- 1.3
DB Regional	38,163	38,220	- 57	- 0.1
DB Arriva	48,527	47,792	+ 735	+ 1.5
DB Cargo	30,718	31,212	- 494	- 1.6
DB Schenker	68,722	67,374	+ 1,348	+ 2.0
DB Services	25,721	26,483	- 762	- 2.9
DB Netze Track	46,872	44,116	+ 2,756	+ 6.2
DB Netze Stations	5,241	5,122	+ 119	+ 2.3
DB Netze Energy	1,770	1,805	- 35	- 1.9
Other	25,362	27,339	- 1,977	- 7.2
<b>DB Group</b>	<b>308,373</b>	<b>306,966</b>	<b>+ 1,407</b>	<b>+ 0.5</b>



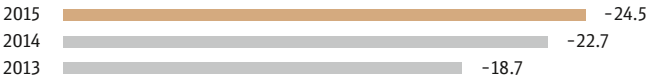
<b>Employees by regions as of Dec 31 [NP]</b>	<b>2015</b>	2014	± absolute	± %
Germany	195,378	195,805	- 427	- 0.2
Europe (excluding Germany)	87,502	86,944	+ 558	+ 0.6
Asia/Pacific	14,322	14,008	+ 314	+ 2.2
North America	8,632	7,688	+ 944	+ 12.3
Rest of world	2,539	2,521	+ 18	+ 0.7
<b>DB Group</b>	<b>308,373</b>	<b>306,966</b>	<b>+ 1,407</b>	<b>+ 0.5</b>



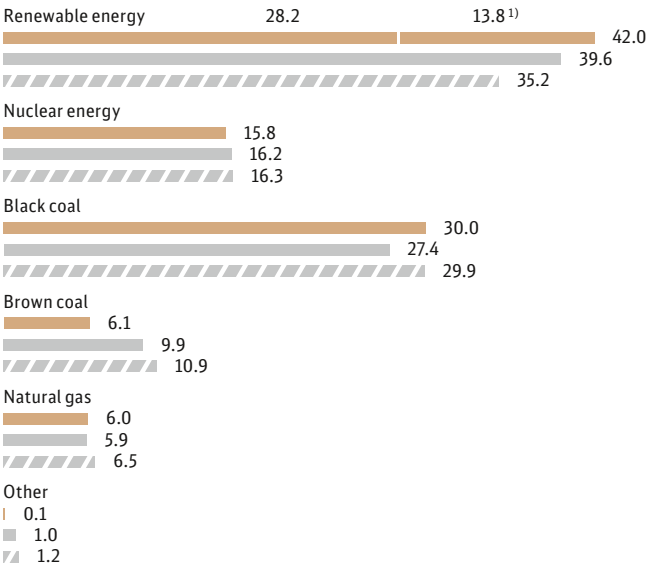
## › Environmental



### Specific CO<sub>2</sub> emissions compared to 2006 [%]



### Traction current mix [%]




■ 2015 ■ 2014 ▨ 2013

<sup>1)</sup> Additionally purchased energy for all green products with 100% green electricity (for example S-Bahn (metro) Hamburg, BahnCard, bahn.business and from 2015 onwards including Environment Plus and Eco Plus).


Data for 2015 based on findings and estimates available as of February 2016.



<b>Noise remediation and prevention in Germany</b>	<b>2015</b>	2014	2013
<b>NOISE REMEDIATION (EXISTING NETWORK)</b>			
Sound barriers erected (km)	52	55	62
Homes with passive measures <sup>1)</sup>	1,853	2,400	2,500
Track kilometers noise remediated in total  <sup>1)</sup> as of Dec 31 (km)	1,495	1,400	1,300
<b>NOISE REMEDIATION (NEW CONSTRUCTION AND EXPANSION)</b>			
Sound barriers erected (km)	17	29	36
Homes with passive measures <sup>1)</sup> as of Dec 31	12,474	8,100	2,800


<sup>1)</sup> 2014 and 2013 rounded.



<b>Freight cars equipped with V brake shoes in Germany as of Dec 31</b>	<b>2015</b>	2014	2013
New freight cars total	8,182	7,838	7,750
Freight cars refitted with whisper brakes in total 	12,703	6,665	650
<b>Total</b>	<b>20,885</b>	<b>14,503</b>	<b>8,400</b>

2013 rounded.



<b>Volume of waste in Germany according to type of disposal</b>	<b>2015</b>	2014	2013
Total waste (thousand t)	11,814	6,381	5,693
Recycling rate  (%)	97.2	95.6	94.2
Share of thermal recovery (%)	1.6	2.7	1.2
Share of disposal (%)	1.2	1.7	4.6
Share of hazardous waste of total volume <sup>1)</sup> (%)	6.3	15.7	16.4

Excluding DB Arriva. Data for 2015 consists of projections based on the information and estimates available as of December 2015. Change in methods from 2014 onward.

<sup>1)</sup> Pursuant to the List of Wastes Ordinance, for example waste oil.

## FIGURES BY BUSINESS UNITS

### › Overview passenger transport



	2015	2014	± absolute	± %
<b>Punctuality (rail) in Germany</b> 🇩🇪 (%)	<b>93.7</b>	<b>94.5</b>	-	-
DB Long-Distance	74.4	76.5	-	-
DB Regional	94.2	94.9	-	-
<b>Punctuality (rail) DB Arriva</b> 🇮🇹 (%)	<b>92.1</b>	<b>91.4</b>	-	-
<b>PASSENGER TRANSPORT (RAIL AND BUS)</b>				
<b>Passengers (million)</b>	<b>4,306</b>	<b>4,348</b>	<b>-42</b>	<b>-1.0</b>
<b>Passengers per day (million)</b>	<b>11.8</b>	<b>11.9</b>	<b>-0.1</b>	<b>-0.8</b>
<b>RAIL PERFORMANCE FIGURES</b>				
<b>Passengers (million)</b>	<b>2,251</b>	<b>2,254</b>	<b>-3</b>	<b>-0.1</b>
DB Long-Distance	131.9	129.0	+2.9	+2.2
DB Regional	1,879	1,898	-19	-1.0
DB Arriva	236.2	223.4	+12.8	+5.7
Other	3.6	3.9	-0.3	-7.7
<b>Passengers in Germany (million)</b>	<b>2,014</b>	<b>2,030</b>	<b>-16</b>	<b>-0.8</b>
<b>Passengers per day (million)</b>	<b>6.17</b>	<b>6.18</b>	<b>-0.01</b>	<b>-0.2</b>
DB Long-Distance	0.36	0.35	+0.01	+2.9
DB Regional	5.15	5.20	-0.05	-1.0
DB Arriva	0.65	0.61	+0.04	+6.6
Other	0.01	0.02	-0.01	-50.0
<b>Volume sold (million pkm)</b>	<b>88,636</b>	<b>88,407</b>	<b>+229</b>	<b>+0.3</b>
DB Long-Distance	36,975	36,102	+873	+2.4
DB Regional	42,586	43,573	-987	-2.3
DB Arriva	8,980	8,638	+342	+4.0
Other	95.2	93.8	+1.4	+1.5
<b>Volume produced (million train-path km)</b>	<b>748.7</b>	<b>763.3</b>	<b>-14.6</b>	<b>-1.9</b>
DB Long-Distance	138.4	142.8	-4.4	-3.1
DB Regional	476.1	487.2	-11.1	-2.3
DB Arriva	132.7	131.6	+1.1	+0.8
Other	1.5	1.7	-0.2	-11.8
<b>Trains per day<sup>1)</sup></b>	<b>24,220</b>	<b>24,840</b>	<b>-620</b>	<b>-2.5</b>
DB Long-Distance	1,304	1,290	+14	+1.1
DB Regional	22,809	23,446	-637	-2.7
Other	107	104	+3	+2.9
<b>BUS PERFORMANCE FIGURES</b>				
<b>Passengers (million)</b>	<b>2,055</b>	<b>2,094</b>	<b>-39</b>	<b>-1.9</b>
<b>Volume sold<sup>1)</sup> (million pkm)</b>	<b>7,994</b>	<b>8,097</b>	<b>-103</b>	<b>-1.3</b>
Regional bus	7,581	7,726	-145	-1.9
Long-distance bus	413.0	370.4	+42.6	+11.5
<b>Volume produced (million bus km)</b>	<b>1,622</b>	<b>1,601</b>	<b>+21</b>	<b>+1.3</b>

<sup>1)</sup> Excluding DB Arriva.

	2015	2014	± absolute	± %
<b>ROLLING STOCK</b>				
<b>ICE fleet (number of trains)</b>	<b>265</b>	<b>253</b>	<b>+12</b>	<b>+4.7</b>
<b>Multiple units<sup>1)</sup></b>	<b>4,817</b>	<b>4,874</b>	<b>-57</b>	<b>-1.2</b>
S-Bahn (metro) d.c.	875	875	-	-
S-Bahn (metro) a.c.	910	951	-41	-4.3
Diesel multiple units	2,016	2,014	+2	+0.1
Rail buses	15	15	-	-
Electric multiple units	1,001	1,019	-18	-1.8
<b>Locomotives</b>	<b>1,453</b>	<b>1,429</b>	<b>+24</b>	<b>+1.7</b>
DB Long-Distance <sup>2)</sup>	420	417	+3	+0.7
DB Regional	1,006	988	+18	+1.8
DB Arriva	25	22	+3	+13.6
Other	2	2	-	-
<b>Passenger cars<sup>3)</sup></b>	<b>6,734</b>	<b>6,711</b>	<b>+23</b>	<b>+0.3</b>
DB Long-Distance	2,820	2,763	+57	+2.1
DB Regional	3,815	3,852	-37	-1.0
DB Arriva	99	96	+3	+3.1
<b>Seats (thousand)</b>	<b>1,378</b>	<b>1,379</b>	<b>-1</b>	<b>-0.1</b>
DB Long-Distance	216	203	+13	+6.4
DB Regional	1,039	1,052	-13	-1.2
DB Arriva	121	121	-	-
Other	2	3	-1	-33.3
<b>BUS FLEET<sup>4)</sup></b>				
<b>Buses</b>	<b>29,705</b>	<b>29,244</b>	<b>+461</b>	<b>+1.6</b>
DB Regional	13,428	13,571	-143	-1.1
DB Arriva	16,252	15,663	+589	+3.8
Other	25	10	+15	+150
<b>OTHER</b>				
<b>Automatic ticketing machines</b>	<b>7,168</b>	<b>7,268</b>	<b>-100</b>	<b>-1.4</b>
DB Regional	467	483	-16	-3.3
Combined ticketing machines	6,701	6,785	-84	-1.2
<b>BahnCards as of Dec 31 (thousand)</b>	<b>4,915</b>	<b>5,093</b>	<b>-178</b>	<b>-3.5</b>
BahnCard 100	44.4	43.1	1.3	+3.0
BahnCard 50	1,311	1,386	-75	-5.4
BahnCard 25	3,559	3,664	-105	-2.9
<b>Participants BahnBonus program as of Dec 31 (thousand)</b>	<b>3,355</b>	<b>3,326</b>	<b>+29</b>	<b>+0.9</b>

<sup>1)</sup> Including ICE T, ICE TD and ICE 3 as well as rail buses.

<sup>2)</sup> Including ICE 1 and ICE 2 power cars.

<sup>3)</sup> Including ICE cars.

<sup>4)</sup> DB Group and externally owned stock.

## › DB Long-Distance



	2015	2014	± absolute	± %
<b>Punctuality rail</b> (%)	74.4	76.5	-	-
<b>Rate of people making connections</b> (long-distance transport/ long-distance transport) (%)	86.1	86.3	-	-
<b>Customer satisfaction</b> (SI)	75	75	-	-
<b>Total revenues</b> (€ million)	3,951	4,034	-83	-2.1
thereof external revenues	3,801	3,885	-84	-2.2
<b>EBIT adjusted</b> (€ million)	164	212	-48	-22.6
<b>EBITDA adjusted</b> (€ million)	437	546	-109	-20.0
<b>EBITDA margin (adjusted)</b> (%)	11.1	13.5	-	-
<b>Gross capital expenditures</b> (€ million)	673	235	+438	-
<b>Employees as of Dec 31 (FTE)</b>	16,217	16,461	-244	-1.5
<b>Employee satisfaction</b> - index	-	3.6	-	-
<b>Share of women in Germany</b> as of Dec 31 (%)	26.6	26.9	-	-
<b>Health rate in Germany</b> (%)	93.3	93.7	-	-
<b>Percentage of staffing needs covered in Germany</b> as of Dec 31 (%)	98.0	-	-	-
<b>Specific end-energy consumption (rail) compared to 2006</b> (related to pkm) (%)	-24.3	-21.3	-	-
<b>PERFORMANCE FIGURES</b>				
<b>Passengers</b> (million)	131.9	129.0	+2.9	+2.2
ICE	79.5	78.0	+1.5	+1.9
IC/EC	49.2	47.4	+1.8	+3.8
Other products	3.2	3.6	-0.4	-11.1
<b>Passengers rail per day</b> (million)	0.36	0.35	+0.01	+2.9
<b>Volume sold rail</b> (million pkm)	36,975	36,102	+873	+2.4
ICE	25,280	24,316	+964	+4.0
IC/EC	10,810	10,552	+258	+2.4
Other products	885	1,234	-349	-28.3
<b>Volume produced</b> (million train-path km)	138.4	142.8	-4.4	-3.1
<b>Mean travel distance</b> (km)	280.3	279.9	+0.4	+0.1
thereof ICE	318.0	311.7	+6.3	+2.0
thereof IC/EC	219.7	222.6	-2.9	-1.3
<b>Load factor</b> (%)	51.8	49.9	-	-
<b>Trains per day</b>	1,304	1,290	+14	+1.1
<b>Passengers long-distance bus</b> (million)	0.8	0.5	+0.3	+60.0
<b>Volume sold long-distance bus</b> (million pkm)	218.0	186.5	+31.5	+16.9
<b>ROLLING STOCK</b>				
<b>Locomotives</b>	256	253	+3	+1.2
Electric locomotives	227	218	+9	+4.1
Diesel locomotives	29	35	-6	-17.1

	2015	2014	± absolute	± %
<b>Passenger cars</b>	<b>1,803</b>	<b>1,746</b>	<b>+57</b>	<b>+3.3</b>
IC/EC	1,327	1,354	-27	-2.0
Restaurant cars	112	113	-1	-0.9
Couchettes cars	133	132	+1	+0.8
Sleeping cars	42	42	-	-
Double-deck cars	100	-	+100	-
Other (including baggage cars)	89	105	-16	-15.2
<b>ICE fleet (number of trains)</b>	<b>265</b>	<b>253</b>	<b>+12</b>	<b>+4.7</b>
<b>ICE 1</b>				
<b>Number of trains</b>	<b>59</b>	<b>59</b>	-	-
<b>Power cars</b>	<b>118</b>	<b>118</b>	-	-
<b>Intermediate cars</b>	<b>708</b>	<b>708</b>	-	-
1st class cars	195	195	-	-
2nd class cars	454	454	-	-
Restaurant cars	59	59	-	-
<b>ICE 2</b>				
<b>Number of trains</b>	<b>44</b>	<b>44</b>	-	-
<b>Power cars</b>	<b>46</b>	<b>46</b>	-	-
<b>Driving trailers</b>	<b>45</b>	<b>45</b>	-	-
<b>Intermediate cars</b>	<b>264</b>	<b>264</b>	-	-
1st class cars	88	88	-	-
2nd class cars	132	132	-	-
Restaurant cars	44	44	-	-
<b>ICE T</b>				
<b>Multiple units</b>	<b>67</b>	<b>67</b>	-	-
<b>Rail cars</b>	<b>260</b>	<b>260</b>	-	-
<b>End cars</b>	<b>136</b>	<b>136</b>	-	-
<b>Intermediate cars</b>	<b>56</b>	<b>56</b>	-	-
<b>ICE TD</b>				
<b>Multiple units</b>	<b>19</b>	<b>19</b>	-	-
<b>Rail cars</b>	<b>78</b>	<b>78</b>	-	-
End cars	39	39	-	-
Intermediate cars	39	39	-	-
<b>ICE 3</b>				
<b>Multiple units</b>	<b>76</b>	<b>64</b>	<b>+12</b>	<b>+18.8</b>
<b>Rail cars</b>	<b>304</b>	<b>256</b>	<b>+48</b>	<b>+18.8</b>
1st class cars	76	64	+12	+18.8
2nd class cars	228	192	+36	+18.8
<b>Trailer cars</b>	<b>304</b>	<b>256</b>	<b>+48</b>	<b>+18.8</b>
1st class cars	76	64	+12	+18.8
2nd class cars	152	128	+24	+18.8
Restaurant cars	76	64	+12	+18.8
<b>Seats</b>	<b>216,064</b>	<b>203,391</b>	<b>+12,673</b>	<b>+6.2</b>
1st class	46,360	43,598	+2,762	+6.3
2nd class	169,704	159,793	+9,911	+6.2

## › DB Regional



	2015	2014	± absolute	± %
<b>Punctuality rail (%)</b>	<b>94.2</b>	<b>94.9</b>	-	-
Punctuality regional trains  (%)	91.9	93.1	-	-
Punctuality S-Bahn (metro) d.c.  (%)	94.5	95.1	-	-
Punctuality S-Bahn (metro) a.c.  (%)	97.5	97.7	-	-
<b>Punctuality bus (%)</b>	<b>90.5</b>	-	-	-
<b>Customer satisfaction rail  (SI)</b>	<b>71</b>	<b>69</b>	-	-
<b>Customer satisfaction bus  (SI)</b>	<b>74</b>	<b>75</b>	-	-
<b>Total revenues (€ million)</b>	<b>8,670</b>	<b>8,831</b>	<b>-161</b>	<b>-1.8</b>
thereof external revenues	8,568	8,721	-153	-1.8
thereof concession fees	3,838	4,128	-290	-7.0
<b>EBIT adjusted (€ million)</b>	<b>669</b>	<b>843</b>	<b>-174</b>	<b>-20.6</b>
<b>EBITDA adjusted (€ million)</b>	<b>1,316</b>	<b>1,452</b>	<b>-136</b>	<b>-9.4</b>
<b>Gross capital expenditures (€ million)</b>	<b>881</b>	<b>1,927</b>	<b>-1,046</b>	<b>-54.3</b>
<b>Employees as of Dec 31 (FTE)</b>	<b>36,494</b>	<b>36,605</b>	<b>-111</b>	<b>-0.3</b>
<b>Employee satisfaction  - index</b>	-	<b>3.4</b>	-	-
<b>Share of women in Germany  as of Dec 31 (%)</b>	<b>16.0</b>	<b>16.0</b>	-	-
<b>Health rate in Germany  (%)</b>	<b>92.3</b>	<b>92.9</b>	-	-
<b>Percentage of staffing needs covered in Germany  as of Dec 31 (%)</b>	<b>97.2</b>	-	-	-
<b>Specific end-energy consumption (rail) compared to 2006  (related to pkm) (%)</b>	<b>-26.3</b>	<b>-25.7</b>	-	-
<b>Specific end-energy consumption (bus) compared to 2006  (related to bus km) (%)</b>	<b>+7.2</b>	<b>+0.9</b>	-	-
<b>PERFORMANCE FIGURES RAIL</b>				
<b>Passengers (million)</b>	<b>1,879</b>	<b>1,898</b>	<b>-19</b>	<b>-1.0</b>
<b>Passengers per day (million)</b>	<b>5.15</b>	<b>5.20</b>	<b>-0.05</b>	<b>-1.0</b>
<b>Volume sold (million pkm)</b>	<b>42,586</b>	<b>43,573</b>	<b>-987</b>	<b>-2.3</b>
<b>Volume produced (million train-path km)</b>	<b>476.1</b>	<b>487.2</b>	<b>-11.1</b>	<b>-2.3</b>
<b>Trains per day</b>	<b>22,809</b>	<b>23,446</b>	<b>-637</b>	<b>-2.7</b>
<b>Mean travel distance (km)</b>	<b>22.7</b>	<b>23.0</b>	<b>-0.3</b>	<b>-1.3</b>
<b>ROLLING STOCK</b>				
<b>Locomotives</b>	<b>1,006</b>	<b>988</b>	<b>+18</b>	<b>+1.8</b>
Electric locomotives	855	836	+19	+2.3
Diesel locomotives	151	152	-1	-0.7
<b>Multiple units</b>	<b>3,956</b>	<b>4,023</b>	<b>-67</b>	<b>-1.7</b>
S-Bahn (metro) d.c.	815	815	-	-
S-Bahn (metro) a.c.	910	951	-41	-4.3
Diesel multiple units	1,526	1,530	-4	-0.3
Rail buses	6	6	-	-
Electric multiple units	699	721	-22	-3.1

	2015	2014	± absolute	± %
<b>Rail cars</b>	<b>11,109</b>	<b>11,308</b>	<b>-199</b>	<b>-1.8</b>
S-Bahn (metro) d.c.	1,794	1,794	-	-
S-Bahn (metro) a.c.	3,540	3,662	-122	-3.3
Diesel rail cars	3,146	3,128	+18	+0.6
Rail buses	6	6	-	-
Electric rail cars	2,623	2,718	-95	-3.5
<b>Coaches</b>	<b>3,815</b>	<b>3,852</b>	<b>-37</b>	<b>-1.0</b>
Double-deck cars	2,303	2,260	+43	+1.9
Other passenger cars (including baggage cars)	1,512	1,592	-80	-5.0
<b>Seats (thousand)</b>	<b>1,039</b>	<b>1,052</b>	<b>-13</b>	<b>-1.2</b>
1st class	74	77	-3	-3.9
2nd class (including folding seats)	965	975	-10	-1.0
<b>PERFORMANCE FIGURES BUS</b>				
<b>Passengers (million)</b>	<b>657.4</b>	<b>669.6</b>	<b>-12.2</b>	<b>-1.8</b>
<b>Volume sold (million pkm)</b>	<b>7,774</b>	<b>7,909</b>	<b>-135</b>	<b>-1.7</b>
<b>Volume produced (million bus km)</b>	<b>588.0</b>	<b>588.7</b>	<b>-0.7</b>	<b>-0.1</b>
<b>BUS FLEET</b>				
<b>Buses</b>	<b>13,428</b>	<b>13,571</b>	<b>-143</b>	<b>-1.1</b>
DB stock	5,037	4,907	+130	+2.6
Externally owned stock	8,391	8,664	-273	-3.2

## › DB Arriva



	2015	2014	± absolute	± %
<b>Punctuality rail</b> (%)	<b>92.1</b>	<b>91.4</b>	<b>-</b>	<b>-</b>
<b>Customer satisfaction bus and rail in Great Britain</b> (SI)	<b>83</b>	<b>82</b>	<b>-</b>	<b>-</b>
<b>Total revenues (€ million)</b>	<b>4,843</b>	<b>4,491</b>	<b>+352</b>	<b>+7.8</b>
thereof external revenues	4,836	4,485	+351	+7.8
<b>EBIT adjusted (€ million)</b>	<b>270</b>	<b>265</b>	<b>+5</b>	<b>+1.9</b>
<b>EBITDA adjusted (€ million)</b>	<b>525</b>	<b>498</b>	<b>+27</b>	<b>+5.4</b>
<b>Gross capital expenditures (€ million)</b>	<b>276</b>	<b>296</b>	<b>-20</b>	<b>-6.8</b>
<b>Employees as of Dec 31 (FTE)</b>	<b>46,484</b>	<b>45,712</b>	<b>+772</b>	<b>+1.7</b>
<b>Employee satisfaction</b> - index	<b>-</b>	<b>3.7</b>	<b>-</b>	<b>-</b>
<b>Non-attendance</b> (%)	<b>5.1</b>	<b>4.9</b>	<b>-</b>	<b>-</b>
<b>Employee turnover</b> (%)	<b>6.8</b>	<b>6.2</b>	<b>-</b>	<b>-</b>
<b>Specific CO<sub>2</sub>e emissions rail compared to 2006</b> (related to rail car units) (%)	<b>-12.6</b>	<b>-10.1</b>	<b>-</b>	<b>-</b>
<b>Specific CO<sub>2</sub>e emissions bus compared to 2006</b> (related to bus km) (%)	<b>-17.5</b>	<b>-14.9</b>	<b>-</b>	<b>-</b>



	2015	2014	± absolute	± %
<b>PERFORMANCE FIGURES RAIL</b>				
Passengers (million)	236.2	223.4	+12.8	+5.7
Passengers per day (million)	0.65	0.61	+0.04	+6.6
Volume sold (million pkm)	8,980	8,638	+342	+4.0
Volume produced (million train-path km)	132.7	131.6	+1.1	+0.8
<b>ROLLING STOCK</b>				
Locomotives (diesel)	25	22	+3	+13.6
Multiple units	718	713	+5	+0.7
S-Bahn (metro) d.c.	60	60	-	-
Diesel multiple units	448	442	+6	+1.4
Electric multiple units	159	167	-8	-4.8
Trams	51	44	+7	+15.9
Rail cars	1,984	1,974	+10	+0.5
S-Bahn (metro) d.c.	120	120	-	-
Diesel rail cars	1,230	1,218	+12	+1.0
Electric rail cars	583	592	-9	-1.5
Trams	51	44	+7	+15.9
Coaches	99	96	+3	+3.1
EC/IC	83	83	-	-
Restaurant cars	7	7	-	-
Other (including baggage cars)	9	6	+3	+50.0
Seats	121,069	121,093	-24	-
1st class	3,774	3,774	-	-
2nd class (including folding seats)	117,295	117,319	-24	-
<b>PERFORMANCE FIGURES BUS</b>				
Passengers (million)	1,397	1,424	-27	-1.9
Volume produced (million bus km)	1,024	1,003	+21	+2.1
<b>BUS FLEET</b>				
Buses	16,252	15,663	+589	+3.8
DB stock	15,597	15,174	+423	+2.8
Externally owned stock	655	489	+166	+33.9

## › DB Cargo



	2015	2014	± absolute	± %
Punctuality <sup>1)</sup> (%)	73.9	68.0	-	-
Customer satisfaction <sup>1)</sup> (SI)	64	-	-	-
Market share in Europe  (%)	23.2	24.3	-	-
Total revenues (€ million)	4,767	4,863	-96	-2.0
thereof external revenues	4,417	4,517	-100	-2.2
EBIT adjusted (€ million)	-183	46	-229	-
EBIT margin (adjusted)  (%)	-3.8	0.9	-	-
EBITDA adjusted (€ million)	120	343	-223	-65.0
Gross capital expenditures (€ million)	451	195	+256	+131

<sup>1)</sup> Change in methods from 2015 onward.



	2015	2014	± absolute	± %
<b>Employees as of Dec 31 (FTE)</b>	<b>30,303</b>	<b>30,842</b>	<b>-539</b>	<b>-1.7</b>
<b>Employee satisfaction</b> - index	-	3.5	-	-
<b>Share of women in Germany</b> as of Dec 31 (%)	11.4	11.2	-	-
<b>Health rate in Germany</b> (%)	92.9	93.3	-	-
<b>Percentage of staffing needs covered in Germany</b> as of Dec 31 (%)	97.7	-	-	-
<b>Specific end-energy consumption compared to 2006</b> (related to tkm)(%)	-16.8	-16.8	-	-
<b>Freight cars refitted with whisper brakes in total</b> as of Dec 31	<b>12,703</b>	<b>6,665</b>	<b>+6,038</b>	<b>+90.6</b>
<b>PERFORMANCE FIGURES</b>				
<b>Freight carried</b> (million t)	<b>300.2</b>	<b>329.1</b>	<b>-28.9</b>	<b>-8.8</b>
thereof in Germany	217.6	221.5	-3.9	-1.8
<b>Volume sold</b> (million tkm)	<b>98,445</b>	<b>102,871</b>	<b>-4,426</b>	<b>-4.3</b>
thereof in Germany	71,039	74,818	-3,779	-5.1
<b>Volume produced</b> (million train-path km)	<b>187.0</b>	<b>193.2</b>	<b>-6.2</b>	<b>-3.2</b>
<b>Trains per day</b>	<b>4,520</b>	<b>4,742</b>	<b>-222</b>	<b>-4.7</b>
<b>Mean transport distance</b>	<b>327.9</b>	<b>312.6</b>	<b>+15.3</b>	<b>+4.9</b>
<b>Capacity utilization</b> (t per train)	<b>526.5</b>	<b>532.5</b>	<b>-6.0</b>	<b>-1.1</b>
<b>ROLLING STOCK</b>				
<b>Locomotives</b>	<b>2,869</b>	<b>2,878</b>	<b>-9</b>	<b>-0.3</b>
Electric locomotives	1,256	1,250	+6	+0.5
Diesel locomotives	1,613	1,628	-15	-0.9
<b>Freight cars</b>	<b>87,264</b>	<b>89,383</b>	<b>-2,119</b>	<b>-2.4</b>
thereof with whisper brakes	28,565	21,787	+6,778	+31.1
<b>DB stock</b>	<b>77,251</b>	<b>78,841</b>	<b>-1,590</b>	<b>-2.0</b>
Covered wagons	15,315	15,778	-463	-2.9
Open wagons	24,378	26,106	-1,728	-6.6
Flat wagons	36,991	36,045	+946	+2.6
Tank wagons	567	912	-345	-37.8
Leased wagons	3,092	3,240	-148	-4.6
Rented from third parties	8,095	7,974	+121	+1.5
Rented to third parties (-)	1,174	672	+502	+74.7
<b>Transport capacity of freight cars</b> (thousand t)	<b>5,384</b>	<b>5,480</b>	<b>-96</b>	<b>-1.8</b>
<b>DB stock</b>	<b>4,744</b>	<b>4,802</b>	<b>-58</b>	<b>-1.2</b>
Covered wagons	738	733	+5	+0.7
Open wagons	1,497	1,605	-108	-6.7
Flat wagons	2,489	2,436	+53	+2.2
Tank wagons	20	28	-8	-28.6
Leased wagons	227	236	-9	-3.8
Rented from third parties	468	465	+3	+0.6
Rented to third parties (-)	55	23	+32	+139

## › DB Schenker



	2015	2014	± absolute	± %
<b>Customer satisfaction</b> (SI)	71	-	-	-
<b>Total revenues</b> (€ million)	15,451	14,943	+508	+3.4
thereof external revenues	15,390	14,894	+496	+3.3
thereof European land transport	6,317	6,362	-45	-0.7
thereof air and ocean freight	6,753	6,550	+203	+3.1
thereof contract logistics/SCM	2,381	2,030	+351	+17.3
<b>Gross profit margin</b> (%)	34.4	33.1	-	-
<b>EBIT adjusted</b> (€ million)	395	332	+63	+19.0
<b>EBIT margin (adjusted)</b> (%)	2.6	2.2	-	-
<b>EBITDA adjusted</b> (€ million)	589	520	+69	+13.3
<b>Gross capital expenditures</b> (€ million)	238	240	-2	-0.8
<b>Employees as of Dec 31</b> (FTE)	66,327	64,810	+1,517	+2.3
<b>Employee satisfaction</b> - index	-	3.9	-	-
<b>Share of women in Germany</b> as of Dec 31 (%)	32.1	32.6	-	-
<b>Health rate in Germany</b> (%)	95.4	95.8	-	-
<b>Specific CO<sub>2</sub> emissions (European land transport) compared to 2006</b> <sup>1)</sup> (related to tkm) (%) <sup>1)</sup>	-20.1	-14.6	-	-
<b>Specific CO<sub>2</sub> emissions (air freight) compared to 2006</b> (related to tkm) (%)	-2.9	-0.8	-	-
<b>Specific CO<sub>2</sub> emissions (ocean freight) compared to 2006</b> (related to tkm) (%)	-50.3	-45.6	-	-
<b>PERFORMANCE FIGURES</b>				
<b>Shipments in European land transport</b> (thousand)	101,703	98,867	+2,836	+2.9
<b>Air freight volume (export)</b> (thousand t)	1,128	1,112	+16	+1.4
<b>Ocean freight volume (export)</b> (thousand TEU)	1,942	1,983	-41	-2.1
<b>Warehouse space contract logistics</b> (m <sup>2</sup> million)	7.7	7.1	+0.6	+8.5

<sup>1)</sup> Change in methods from 2015 onward.

## › DB Services



	2015	2014	± absolute	± %
<b>Customer satisfaction</b> (SI)	61	61	-	-
<b>Total revenues</b> (€ million)	3,192	3,172	+20	+0.6
thereof external revenues	269	259	+10	+3.9
<b>EBIT adjusted</b> (€ million)	70	82	-12	-14.6
<b>EBITDA adjusted</b> (€ million)	274	270	+4	+1.5
<b>Gross capital expenditures</b> (€ million)	276	262	+14	+5.3
<b>Employees</b> as of Dec 31 (FTE)	24,771	25,476	-705	-2.8
<b>Employee satisfaction</b> - index	-	3.5	-	-
<b>Share of women in Germany</b> as of Dec 31 (%)	19.0	19.0	-	-
<b>Health rate in Germany</b> (%)	92.9	93.3	-	-
<b>Percentage of staffing needs covered in Germany</b> as of Dec 31 (%)	98.0	-	-	-
<b>Average CO<sub>2</sub> emissions of new vehicles long-term rental</b> <sup>1)</sup> (g/km)	116.5	121.7	-5.2	-4.3
<b>Specific heat consumption by DB Vehicle Maintenance compared to 2006</b> (related to m <sup>3</sup> ) (%)	-25.5	-20.9	-	-
<b>Energy efficiency in data center</b> (Power Usage Effectiveness; PUE)	1.63	1.66	-	-
<b>VEHICLE FLEET</b>				
<b>Automobiles</b> <sup>2)</sup>	23,348	23,901	-553	-2.3
<b>Automobiles (fleet management)</b> <sup>3)</sup>	1,004	694	+310	+44.7
<b>Automobiles (Carsharing)</b>	3,926	3,831	+95	+2.5
thereof DB stock	1,213	1,286	-73	-5.7
<b>Carsharing presence (cities)</b>	305	239	+66	+27.6
<b>Call a Bike (bikes)</b>	9,928	9,108	+820	+9.0
thereof e-Call a Bike	130	130	-	-
<b>Call a Bike presence (cities)</b>	52	45	+7	+15.6

<sup>1)</sup> Vehicles that are procured by DB Fleet management and DB Group internally rented with a term of more than two years.

<sup>2)</sup> Excluding German army fleet management, Swiss Mobility Solutions, Carsharing and Fleet Management.

<sup>3)</sup> Excluding German army fleet management, Swiss Mobility Solutions, Carsharing.

## › DB Netze Track



	2015	2014	± absolute	± %
<b>Punctuality DB Group (rail) in Germany</b> 🇩🇪 (%)	<b>93.6</b>	<b>94.3</b>	-	-
<b>Punctuality in Germany</b> <sup>1)</sup> (%)	<b>93.7</b>	<b>94.2</b>	-	-
<b>Customer satisfaction</b> 🇩🇪 (SI)	<b>68</b>	<b>71</b>	-	-
<b>Total revenues</b> 🇩🇪 (€ million)	<b>5,110</b>	<b>4,951</b>	<b>+159</b>	<b>+3.2</b>
thereof external revenues	1,275	1,118	+157	+14.0
Share of external revenues (%)	25.0	22.6	-	-
<b>EBIT adjusted</b> (€ million)	<b>578</b>	<b>562</b>	<b>+16</b>	<b>+2.8</b>
<b>EBITDA adjusted</b> (€ million)	<b>1,513</b>	<b>1,503</b>	<b>+10</b>	<b>+0.7</b>
<b>ROCE</b> 🇩🇪 (%)	<b>3.2</b>	<b>3.1</b>	-	-
<b>Gross capital expenditures</b> (€ million)	<b>5,837</b>	<b>5,261</b>	<b>+576</b>	<b>+10.9</b>
<b>Net capital expenditures</b> (€ million)	<b>928</b>	<b>1,113</b>	<b>-185</b>	<b>-16.6</b>
<b>Employees</b> as of Dec 31 (FTE)	<b>45,972</b>	<b>43,382</b>	<b>+2,590</b>	<b>+6.0</b>
<b>Employee satisfaction</b> 🇩🇪 - index	-	<b>3.7</b>	-	-
<b>Share of women</b> 🇩🇪 as of Dec 31 (%)	<b>17.7</b>	<b>16.8</b>	-	-
<b>Health rate</b> 🇩🇪 (%)	<b>94.6</b>	<b>95.0</b>	-	-
<b>Percentage of staffing needs covered</b> 🇩🇪 as of Dec 31 (%)	<b>97.2</b>	-	-	-
<b>Track kilometers noise remediated in total</b> 🇩🇪 <sup>2)</sup> as of Dec 31 (km)	<b>1,495</b>	<b>1,400</b>	<b>+95</b>	<b>+6.8</b>
<b>PERFORMANCE FIGURES</b>				
<b>Train kilometers on track infrastructure</b> (million train-path km)	<b>1,054</b>	<b>1,044</b>	<b>+10</b>	<b>+1.0</b>
thereof non-Group customers	290.0	261.0	+29.0	+11.1
thereof DB Netze Track	1,053	1,043	+10	+1.0
<b>INFRASTRUCTURE</b> <sup>3)</sup>				
<b>Length of line operated</b> (km)	<b>33,332</b>	<b>33,426</b>	<b>-94</b>	<b>-0.3</b>
thereof electrified	19,983	19,994	-11	-0.1
thereof DB Netze Track	33,193	33,281	-88	-0.3
Standard gauge	33,187	33,274	-87	-0.3
Narrow gauge	6	7	-1	-14.3
<b>Length of all track</b> (km)	<b>60,795</b>	<b>61,386</b>	<b>-591</b>	<b>-1.0</b>
thereof DB Netze Track	60,527	61,090	-563	-0.9
<b>Switches and crossings</b>	<b>67,552</b>	<b>69,145</b>	<b>-1,593</b>	<b>-2.3</b>
thereof DB Netze Track	67,071	68,516	-1,445	-2.1
<b>Stations</b>	<b>3,289</b>	<b>3,228</b>	<b>+61</b>	<b>+1.9</b>
thereof DB Netze Track	3,270	3,207	+63	+2.0
<b>Stopping points</b>	<b>2,970</b>	<b>2,874</b>	<b>+96</b>	<b>+3.3</b>
thereof DB Netze Track	2,952	2,856	+96	+3.4
<b>Interlockings</b>	<b>2,857</b>	<b>3,095</b>	<b>-238</b>	<b>-7.7</b>
thereof electronic	338	424	-86	-20.3
thereof DB Netze Track	2,852	3,090	-238	-7.7
thereof electronic	338	424	-86	-20.3

<sup>1)</sup> Non-DB Group and DB Group train operating companies.

<sup>2)</sup> 2014 rounded.

<sup>3)</sup> Including Infra Silesia S.A. and UBB Usedomer Bäderbahn GmbH.

	2015	2014	± absolute	± %
<b>Level crossings</b>	<b>14,102</b>	<b>13,882</b>	<b>+220</b>	<b>+1.6</b>
thereof technically protected	9,817	9,758	+59	+0.6
thereof DB Netze Track	14,000	13,777	+223	+1.6
thereof technically protected	9,756	9,698	+58	+0.6
<b>Noise protection walls (km)</b>	<b>1,463</b>	<b>1,355</b>	<b>+108</b>	<b>+8.0</b>
<b>Tunnels</b>	<b>701</b>	<b>701</b>	<b>-</b>	<b>-</b>
Subterranean	554	553	+1	+0.2
Above ground	147	148	-1	-0.7
Total length (km)	505.9	509.2	-3.3	-0.6
Length of longest tunnel (m)	10,779	10,779	-	-
<b>Railway bridges</b>	<b>25,183</b>	<b>24,995</b>	<b>+188</b>	<b>+0.8</b>
thereof DB Netze Track	25,163	24,970	+193	+0.8
<b>Private sidings</b>	<b>2,359</b>	<b>2,373</b>	<b>-14</b>	<b>-0.6</b>

## › DB Netze Stations



	2015	2014	± absolute	± %
<b>Facilities quality <sup>(1)</sup> (grade)</b>	<b>2.94</b>	<b>3.00</b>	<b>-</b>	<b>-</b>
<b>Customer satisfaction traffic stations (passengers/visitors) <sup>(SI)</sup></b>	<b>69</b>	<b>69</b>	<b>-</b>	<b>-</b>
<b>Customer satisfaction traffic stations (TOCs and transport authorities) <sup>(SI)</sup></b>	<b>65</b>	<b>65</b>	<b>-</b>	<b>-</b>
<b>Customer satisfaction tenants <sup>(SI)</sup></b>	<b>77</b>	<b>77</b>	<b>-</b>	<b>-</b>
<b>Total revenues (€ million)</b>	<b>1,199</b>	<b>1,172</b>	<b>+27</b>	<b>+2.3</b>
thereof external revenues	480	464	+16	+3.4
thereof rental revenues <sup>(M)</sup>	326	325	+1	+0.3
<b>EBIT adjusted (€ million)</b>	<b>254</b>	<b>240</b>	<b>+14</b>	<b>+5.8</b>
<b>EBITDA adjusted (€ million)</b>	<b>391</b>	<b>375</b>	<b>+16</b>	<b>+4.3</b>
<b>ROCE <sup>(M)</sup> (%)</b>	<b>9.0</b>	<b>8.4</b>	<b>-</b>	<b>-</b>
<b>Gross capital expenditures (€ million)</b>	<b>533</b>	<b>559</b>	<b>-26</b>	<b>-4.7</b>
<b>Employees as of Dec 31 (FTE)</b>	<b>4,982</b>	<b>4,867</b>	<b>+115</b>	<b>+2.4</b>
<b>Employee satisfaction <sup>(M)</sup> - index</b>	<b>-</b>	<b>3.7</b>	<b>-</b>	<b>-</b>
<b>Share of women <sup>(M)</sup> as of Dec 31 (%)</b>	<b>47.6</b>	<b>47.7</b>	<b>-</b>	<b>-</b>
<b>Health rate <sup>(M)</sup> (%)</b>	<b>93.8</b>	<b>93.9</b>	<b>-</b>	<b>-</b>
<b>Percentage of staffing needs covered <sup>(M)</sup> as of Dec 31 (%)</b>	<b>96.7</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Absolute primary energy consumption (stations) compared to 2010 <sup>(M)</sup> (%)</b>	<b>-16.6</b>	<b>-11.1</b>	<b>-</b>	<b>-</b>
<b>PERFORMANCE FIGURES</b>				
<b>Station stops (million)</b>	<b>150.9</b>	<b>148.4</b>	<b>+2.5</b>	<b>+1.7</b>
thereof non-Group customers	31.5	28.6	+2.9	+10.1
DB Netze Stations	147.8	145.4	+2.4	+1.7
Other <sup>(2)</sup>	3.1	3.0	+0.1	+3.3

<sup>1)</sup> Preliminary values. Change in methods from 2015 onward.

<sup>2)</sup> DB RegioNetz Infrastruktur GmbH and UBB Usedomer Bäderbahn GmbH.

	2015	2014	± absolute	± %
<b>INFRASTRUCTURE</b>				
<b>Passenger stations</b>	<b>5,681</b>	<b>5,676</b>	<b>+5</b>	<b>+0.1</b>
DB Netze Stations	5,382	5,383	-1	-
Other <sup>1)</sup>	299	293	+6	+2.0

<sup>1)</sup> DB RegioNetz Infrastruktur GmbH and UBB Usedomer Bäderbahn GmbH.

## › DB Netze Energy



	2015	2014	± absolute	± %
<b>Supply reliability</b> <sup>1)</sup> (%)	<b>99.99</b>	<b>99.99</b>	-	-
<b>Customer satisfaction</b> (SI)	<b>78</b>	<b>78</b>	-	-
Traction current and diesel (SI)	78	77	-	-
Electricity and gas plus (DB Group customers) (SI)	77	76	-	-
Electricity and gas plus (non-DB Group customers) (SI)	83	80	-	-
<b>Total revenues</b> (€ million)	<b>2,812</b>	<b>2,797</b>	<b>+15</b>	<b>+0.5</b>
thereof external revenues	1,128	1,073	+55	+5.1
<b>EBIT adjusted</b> (€ million)	<b>66</b>	<b>55</b>	<b>+11</b>	<b>+20.0</b>
<b>EBITDA adjusted</b> (€ million)	<b>133</b>	<b>123</b>	<b>+10</b>	<b>+8.1</b>
<b>ROCE</b> (%)	<b>7.0</b>	<b>5.9</b>	-	-
<b>Gross capital expenditures</b> (€ million)	<b>167</b>	<b>169</b>	<b>-2</b>	<b>-1.2</b>
<b>Employees as of Dec 31 (FTE)</b>	<b>1,726</b>	<b>1,770</b>	<b>-44</b>	<b>-2.5</b>
<b>Employee satisfaction</b> - index	-	<b>3.8</b>	-	-
<b>Share of women</b> as of Dec 31 (%)	<b>13.2</b>	<b>12.9</b>	-	-
<b>Health rate</b> (%)	<b>95.6</b>	<b>95.9</b>	-	-
<b>Percentage of staffing needs covered</b> as of Dec 31 (%)	<b>95.3</b>	-	-	-
<b>Share of renewable energy in the traction current mix</b> (%)	<b>42.0</b>	<b>39.6</b>	-	-
<b>PERFORMANCE FIGURES</b>				
<b>Traction power (16.7 Hz and direct current) (GWh)</b>	<b>8,644</b>	<b>9,887</b>	<b>-1,243</b>	<b>-12.6</b>
<b>Stationary energy (50 Hz and 16.7 Hz) (GWh)</b>	<b>14,865</b>	<b>11,487</b>	<b>+3,378</b>	<b>+29.4</b>
<b>Diesel fuel (million l)</b>	<b>427.1</b>	<b>436.7</b>	<b>-9.6</b>	<b>-2.2</b>
<b>INFRASTRUCTURE</b>				
<b>Traction supply system (km)</b>	<b>7,912</b>	<b>7,891</b>	<b>+21</b>	<b>+0.3</b>
<b>Power, converter and transformer stations</b>	<b>51</b>	<b>52</b>	<b>-1</b>	<b>-1.9</b>
<b>Transformer substations</b>	<b>187</b>	<b>185</b>	<b>+2</b>	<b>+1.1</b>
<b>Rectifiers</b>	<b>117</b>	<b>112</b>	<b>+5</b>	<b>+4.5</b>
<b>Gas stations</b>	<b>189</b>	<b>194</b>	<b>-5</b>	<b>-2.6</b>
<b>Mean voltage networks with transformer stations</b>	<b>182</b>	<b>189</b>	<b>-7</b>	<b>-3.7</b>
<b>Train preheating plants</b>	<b>227</b>	<b>236</b>	<b>-9</b>	<b>-3.8</b>

<sup>1)</sup> Preliminary values.

## 10-YEAR SUMMARIES

### › Rail performance figures



	2015	2014	2013	2012
<b>PASSENGER TRANSPORT</b>				
<b>Passengers (million)</b>	<b>2,251</b>	<b>2,254</b>	<b>2,235</b>	<b>2,152</b>
Long-distance transport (DB Long-Distance)	132	129	131	131
Regional and urban transport (DB Regional and other)	1,883	1,902	1,885	1,844
Regional and urban transport (DB Arriva)	236	223	219	178
<b>Volume sold (million pkm)</b>	<b>88,636</b>	<b>88,407</b>	<b>88,746</b>	<b>88,433</b>
Long-distance transport (DB Long-Distance)	36,975	36,102	36,777	37,357
Regional and urban transport (DB Regional and other)	42,681	43,667	43,660	43,448
Regional and urban transport (DB Arriva)	8,980	8,638	8,309	7,628
<b>FREIGHT TRANSPORT</b>				
<b>Freight carried (million t)</b>	<b>300.2</b>	<b>329.1</b>	<b>390.1</b>	<b>398.7</b>
<b>Volume sold (million tkm)</b>	<b>98,445</b>	<b>102,871</b>	<b>104,259</b>	<b>105,894</b>
<b>INFRASTRUCTURE</b>				
<b>Train kilometers on track infrastructure (million train-path km)</b>	<b>1,054</b>	<b>1,044</b>	<b>1,035</b>	<b>1,039</b>
thereof non-Group customers	290	261	247	231

### › Employees



<b>[FTE]</b>	2015	2014	2013	2012
Average	297,170	296,094	293,765	286,237
At year end	297,202	295,763	295,653	287,508



	2011	2010	2009	2008	2007	2006
	<b>1,981</b>	<b>1,950</b>	<b>1,908</b>	<b>1,920</b>	<b>1,835</b>	<b>1,854</b>
	125	126	123	123	119	120
	1,801	1,824	1,785	1,797	1,717	1,735
	55	-	-	-	-	-
	<b>79,228</b>	<b>78,582</b>	<b>76,772</b>	<b>77,812</b>	<b>74,792</b>	<b>74,788</b>
	35,565	36,026	34,708	35,457	34,137	34,458
	42,404	42,556	42,064	42,355	40,654	40,331
	1,259	-	-	-	-	-
	<b>411.6</b>	<b>415.4</b>	<b>341.0</b>	<b>378.7</b>	<b>312.8</b>	<b>307.6</b>
	<b>111,980</b>	<b>105,794</b>	<b>93,948</b>	<b>113,634</b>	<b>98,794</b>	<b>96,388</b>
	<b>1,051</b>	<b>1,034</b>	<b>1,003</b>	<b>1,043</b>	<b>1,050</b>	<b>1,016</b>
	220	195	170	162	147	128
	2011	2010	2009	2008	2007	2006
	282,260	251,810	239,888	240,008	231,356	228,990
	284,319	276,310	239,382	240,242	237,078	229,200

## › Statement of income



[€ million]	2015	2014	2013	2012
Revenues	40,403	39,728	39,107	39,296
Inventory changes and internally produced and capitalized assets	2,699	2,694	2,649	2,614
Overall performance	43,102	42,422	41,756	41,910
Other operating income	2,772	2,824	2,853	3,443
Cost of materials	-20,208	-20,250	-20,414	-20,960
Personnel expenses	-15,599	-14,919	-14,383	-13,817
Depreciation	-4,471	-3,190	-3,228	-3,328
Other operating expenses	-5,750	-5,057	-4,817	-4,719
<b>Operating profit (EBIT)</b>	<b>-154</b>	<b>1,830</b>	<b>1,767</b>	<b>2,529</b>
Result from investments accounted for using the equity method	22	8	3	14
Net interest income	-800	-898	-879	-1,005
Other financial result	0	-3	-15	-13
<b>Financial result</b>	<b>-778</b>	<b>-893</b>	<b>-891</b>	<b>-1,004</b>
<b>Profit before taxes on income</b>	<b>-932</b>	<b>937</b>	<b>876</b>	<b>1,525</b>
Taxes on income	-379	51	-227	-66
<b>Net profit for the year</b>	<b>-1,311</b>	<b>988</b>	<b>649</b>	<b>1,459</b>

## › Operating profit figures/value management



[€ million]	2015	2014	2013	2012
EBITDA adjusted	4,778	5,110	5,139	5,601
EBIT adjusted	1,759	2,109	2,236	2,708
Capital employed as of Dec 31	33,459	33,683	33,086	32,642
Return on capital employed (ROCE) (%)	5.3	6.3	6.8	8.3
Redemption coverage (%)	18.5	20.9	20.5	22.1
Gearing (%)	130	112	110	109
Net financial debt/EBITDA (multiple)	3.7	3.2	3.2	2.9

	2011	2010	2009	2008	2007	2006
	37,979	34,410	29,335	33,452	31,309	30,053
	2,457	2,207	1,936	1,872	1,945	1,890
	40,436	36,617	31,271	35,324	33,254	31,943
	3,062	3,120	3,864	3,046	3,219	2,859
	-20,906	-19,314	-15,627	-18,544	-17,166	-16,449
	-13,076	-11,602	-11,115	-10,583	-9,913	-9,782
	-2,964	-2,912	-2,825	-2,723	-2,795	-2,950
	-4,375	-4,092	-3,360	-3,927	-3,704	-3,144
	<b>2,177</b>	<b>1,817</b>	<b>2,208</b>	<b>2,593</b>	<b>2,895</b>	<b>2,477</b>
	19	17	9	21	32	18
	-840	-911	-826	-760	-908	-941
	3	-23	-4	-47	-3	1
	<b>-818</b>	<b>-917</b>	<b>-821</b>	<b>-786</b>	<b>-879</b>	<b>-922</b>
	<b>1,359</b>	<b>900</b>	<b>1,387</b>	<b>1,807</b>	<b>2,016</b>	<b>1,555</b>
	-27	158	-557	-486	-300	125
	<b>1,332</b>	<b>1,058</b>	<b>830</b>	<b>1,321</b>	<b>1,716</b>	<b>1,680</b>
	2011	2010	2009	2008	2007	2006
	5,141	4,651	4,402	5,206	5,113	-
	2,309	1,866	1,685	2,483	2,370	2,143
	31,732	31,312	28,596	27,961	27,393	28,693
	7.3	6.0	5.9	8.9	8.7	7.5
	20.5	18.1	19.4	22.5	21.1	18.6
	110	118	115	131	151	213
	3.2	3.6	3.4	3.1	3.2	3.9

## › Cash flow/capital expenditures



[€ million]	2015	2014	2013	2012
Cash flow from operating activities	3,489	3,896	3,730	4,094
Gross capital expenditures	9,344	9,129	8,224	8,053
Net capital expenditures	3,866	4,442	3,412	3,487

## › Balance sheet



[€ million]	2015	2014	2013	2012
Non-current assets	45,199	45,530	43,949	44,241
thereof property, plant and equipment and intangible assets	42,821	43,217	41,811	41,816
thereof deferred tax assets	1,335	1,604	1,404	1,548
Current assets	10,860	10,353	8,945	8,284
thereof cash and cash equivalents	4,549	4,031	2,861	2,175
Equity	13,445	14,525	14,912	14,978
Equity ratio (%)	24.0	26.0	28.2	28.5
Non-current liabilities	28,091	28,527	26,284	25,599
thereof financial debt	19,753	19,173	18,066	17,110
thereof retirement benefit obligations	3,688	4,357	3,164	3,074
Current liabilities	14,523	12,831	11,698	11,948
thereof financial debt	2,675	1,161	1,247	1,503
Net financial debt	17,491	16,212	16,362	16,366
Total assets	56,059	55,883	52,894	52,525

	2011	2010	2009	2008	2007	2006
	3,390	3,409	3,133	3,539	3,364	3,678
	7,501	6,891	6,462	6,765	6,320	6,584
	2,569	2,072	1,813	2,599	2,060	2,836

	2011	2010	2009	2008	2007	2006
	44,059	44,530	41,308	42,353	42,046	43,360
	41,541	42,027	39,509	39,976	39,855	41,081
	1,461	1,471	1,173	1,692	1,644	1,800
	7,732	7,473	5,995	5,840	6,483	5,080
	1,703	1,475	1,470	879	1,549	295
	15,126	14,316	13,066	12,155	10,953	9,214
	29.2	27.5	27.6	25.2	22.6	19.0
	24,238	24,762	23,359	23,161	25,612	26,319
	16,367	16,394	14,730	14,083	16,228	17,165
	1,981	1,938	1,736	1,649	1,594	1,514
	12,427	12,925	10,878	12,877	11,964	12,907
	1,984	2,159	1,780	2,770	1,834	2,716
	16,592	16,939	15,011	15,943	16,513	19,586
	51,791	52,003	47,303	48,193	48,529	48,440

## › Top targets DB2020



<b>Economic top targets</b>	<b>2015</b>	2014	2013	2012
Customer satisfaction passengers  (SI <sup>1)</sup> )	76.4	76.1	75.1	75.3
Customer satisfaction freight transport and logistics  (SI <sup>2)</sup> )	67.5	-	68.5	-
Product quality – punctuality DB Group (rail) in Germany  (%)	93.6	94.3	94.0	94.4
Market position – revenues  (€ billion)	40.5	39.7	39.1	39.3
Profitability – ROCE  (%)	5.3	6.3	6.8	8.3
Financial stability – redemption coverage  (%)	18.5	20.9	20.5	22.1

<sup>1)</sup> Satisfaction index.

<sup>2)</sup> Survey every two years.



<b>Social top targets</b>	<b>2015</b>	2014	2013	2012
Employee satisfaction  (index)	-	3.7	-	3.6
Employer attractiveness  – rank	24	13	22	31
Demographic preparedness – share of women in Germany  as of Dec 31 (%)	22.8	22.8	22.5	22.1
Demographic preparedness – health rate in Germany  (%)	93.6	94.1	94.0	94.3
Demographic preparedness – percentage of staffing needs covered in Germany  as of Dec 31 (%)	97.3	-	-	-

<sup>1)</sup> Survey every two years.



<b>Environmental top targets</b>	<b>2015</b>	2014	2013	2012
Climate protection – specific CO <sub>2</sub> emissions compared to 2006  (%)	-24.5	-22.7	-18.7	-12.3
Climate protection – share of renewable energy in the traction current mix  (%)	42.0	39.6	35.2	24.0
Noise reduction – track kilometers noise remediated in total  (km)	1,495	1,400	1,300	1,200
Noise reduction – freight cars refitted with whisper brakes in total  (km)	12,703	6,665	650	150
Material and resource efficiency – recycling rate  (%)	97.2	95.6	94.2	94.1

<sup>1)</sup> Figures until 2014 rounded.

<sup>2)</sup> Figures until 2013 rounded.

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## SERVICE NUMBERS

### › DB service numbers

+49-180-6 99 66 33

Our service number gives you direct access to all of our telephone services. The access includes information regarding general information, booking of train tickets, finding train times, our customer dialogue and our frequent traveler system (BahnCard).

Calls will be charged as follows: calls from the German fixed-line network cost 20 ct/min. Charges from the German cell phone network cost 60 ct/min at most.

### › Automatic train schedule information

+49-800-150 70 90

Free train schedule information is available 24 hours a day to callers using the German fixed-line network. Information is provided by our voice dialogue system.

Actual information is also available at [www.bahn.de/abfahrtstafel](http://www.bahn.de/abfahrtstafel).

### › Lost and found hotline

#### › PHONE

+49-9 00-199 05 99

(Note: charges are 59 ct per minute for callers from the German fixed-line network; charges may vary for calls from German cell phone networks).

#### › E-MAIL

[fundbuero.dbag@deutschebahn.com](mailto:fundbuero.dbag@deutschebahn.com)

#### › INTERNET

[www.fundservice.bahn.de](http://www.fundservice.bahn.de)

## FINANCIAL CALENDAR

### › July 27, 2016

Interim Results Press Conference,  
Publication of the Interim Report  
January – June 2016

### › March 23, 2017

Annual Results Press Conference,  
Publication of 2016 Integrated Report



*2015 Integrated Report  
online*



*Investor Relations  
online*

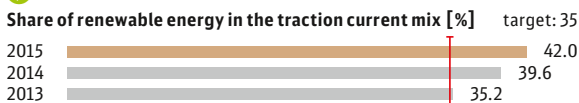
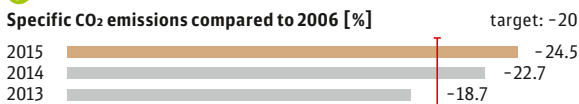
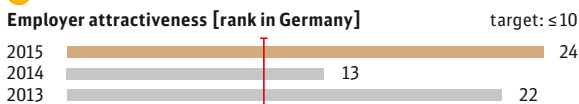
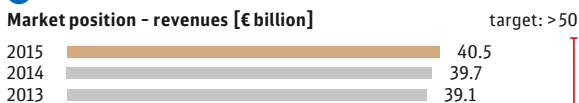
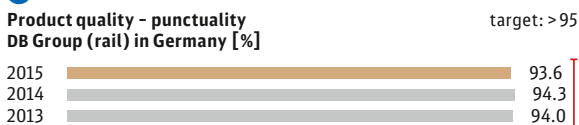
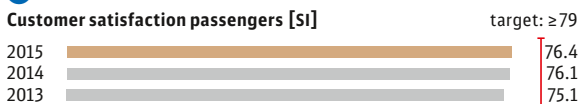
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## SELECTION OF TOP TARGETS DB2020



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