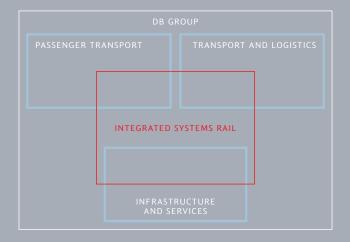




Deutsche Bahn Facts & Figures 2007

DB GROUP'S BUSINESS APPROACH



ON TRACK FOR TOMORROW.

WE ARE A LEADING MOBILITY AND LOGISTICS COMPANY.

We have successfully modernized our company and positioned it for a promising future. **We transport** people and goods in end-to-end mobility and logistics chains. We continuously develop mobility grated company with our strong railway at its core. We structure

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Financial Calendar

Imprint



HARTMUT MEHDORN

CEO AND CHAIRMAN
OF THE MANAGEMENT BOARD
OF DEUTSCHE BAHN AG

Dear ladies and gentlemen,

Deutsche Bahn Group and its business units again continued to move ahead in 2007 as we took another step towards realizing our goal of becoming the world's leading mobility and logistics company.

Our actions are aimed at meeting the needs of a globalized economy, as well as responding to the growing demand for mobility by people in Germany and Europe. And in doing so we also meet the need to further the business development of DB Group on a sustainable basis. During the 2007 financial year we were able for the first time to nearly earn enough to fully cover our cost of capital. And we were also able to once again significantly reduce our debt.

At the same time we were also confronted with difficult developments during 2007. I do not wish to conceal the fact that the wage conflict, which will lead to higher wages, will have a detrimental effect on our years of efforts to renew and restructure the Group. The agreements will impact our cost position and thus our competitiveness. We must – and we will – take effective measures to counter these effects. Because if we don't, we will allow our competitors to take over our areas of business. And we want to prevent this.

The past financial year was once again the best in the history of DB Group: revenues and profits achieved new records. Performance posted by the rail transport sector in Germany continued to develop favorably. This is all the more notable in light of the rates of increase we already recorded in the previous year. Rail is recording more traffic than ever before in Germany.

4

Both DB Group and non-Group railways are contributing to this ongoing renaissance of rail, supported by the fully open access to our track infrastructure. At the same time, on an overall basis, rail has asserted itself quite well as the most environmentally friendly mode of transport vis-à-vis other modes – and this despite continuing detrimental overall conditions.

In the generally stagnant German passenger transport market, rail transport was again able to defend its market share. All of our business units were able to assert their positions despite the non-recurring favorable effects from the 2006 FIFA World CupTM, and the burdens arising from the wage conflict.

The German freight transport market developed favorably driven by the good economy and booming global trade volumes. Although the pace of growth noted for rail freight transport was not as high as in the previous year, we did see considerable rates of growth for combined transport. The complete opening of the European rail freight transport market in 2007 had a dynamic effect, and at the same time increased the competitive pressures we face.

The strikes we experienced in 2007 also dampened the performance of our freight transport business. In addition to the lost revenues, the mid and long-term effects are especially critical for us. Numerous major clients in rail freight transport are openly considering shifting portions of their transport business to other providers in the future. The key aspect here is to win back the trust of our customers and strengthen customer loyalty. Our sales team is working extremely hard to successfully meet this challenge.

The year under review was also marked by increased construction measures within the rail infrastructure. Within our ProNetz (ProTrack) program we undertook major efforts to upgrade our infrastructure in anticipation of the growth we expect to see in the coming years. Among the measures, we completed work as scheduled in 28 construction corridors and renewed 4,400 kilometers of track. Thanks to an innovative planning process we were able to maintain the punctuality of our trains at a high level of over 90 percent. In the current year we will continue the ProNetz program on an even more intensive level with work in 64 construction corridors and further strengthen our preventive maintenance measures.

Together with the Federal Government, we invested \in 3.5 billion in the existing network in 2007. As in the previous year, we tapped all of the available federal funds, even though the governmental accounting process remains complex and not ideally suited to handle the tasks that need to be accomplished. For this reason we urgently need to realize the proposed performance and financing agreement with the Federal Government.

In the coming years major emphasis will be placed on the requirements of seaport hinterland transport, which was also one of the main drivers of growth in 2007, as we expand our infrastructure. Forecasts call for container volumes to double in German seaports by 2015. In order to meet this challenge the capacities of the main routes to the hinterlands, in particular, have to be concurrently adjusted to handle the increased volumes of freight. We have developed solutions that should be included in the Freight Transport and Logistics Master Plan being prepared by the Federal Ministry of Transport, Building and Urban Affairs.

During 2007, extensively improved customer offers were again at the center of our activities.

In passenger transport we have again expanded our European network with ICE links to Paris since June, and to Copenhagen, Aarhus and Vienna since December. The Rail Team high-speed rail transport alliance that was founded with six other European railways in July will contribute towards offering customers attractive offers between many major European cities and regions. The alliance is the unified competitive response of Europe's leading railways to the airlines.

We further expanded our ICE services in 2007, upgraded firstclass travel, and introduced numerous improvements in the areas of ticketing, customer support and loyalty. The number of BahnCards in circulation broke through the four million mark for the first time.

Despite a very intensive competitive environment in regional and urban transport we were able to win numerous tenders and allocations. Frequently the winning factor was DB Group's system strengths. However, competitive pressure is continuing to rise. A completely liberalized market in Germany stands in contrast to numerous shuttered markets within the European Union. We were denied the opportunity to further expand in the German urban transport

market because of a court decision – quite incomprehensible to us – that was taken in the previous year. For this reason we must seize opportunities arising from opened markets outside of Germany, like PanBus, a Danish bus company we purchased during the year under review, and will use as our base for further expansion into the Danish urban transport market. By the end of the year we had fully acquired Chiltern Railways as well as a 50 percent stake in two joint ventures, London Overground Rail Operations and Wrexham, Shropshire & Marylebone Railway Company. This move marked our successful entry into the attractive British passenger transport market – a further milestone in DB Group's strategy.

During the 2007 financial year the Transport and Logistics division continued to grow as it increased the density of its network in Europe and around the world. This progress underlines our strategy of providing end-to-end transport and logistics services to our customers. In doing so we focus on multimodal transport networks. The acquisitions of EWS, a British rail freight company, Transfesa, a Spanish rail freight company, Spain-Tir, a Spanish freight forwarder, as well as founding the German-Polish joint venture company, East-West-Railways, and the Railion Scandinavia joint venture, enabled us to close important gaps.

We intensively focused on broadening our rail freight transport service on a pan-European basis through numerous projects in response to our customers' requirements. In doing so we placed great importance on Eastern perspectives: we are striving to achieve regularly scheduled transport via the Eurasian land bridge to China. As part of our efforts we have further intensified our collaboration with the Russian Railways. The integration of BAX and Startrans, two companies we acquired in 2006, has been almost fully completed. We are now able to handle transport on all of the significant global trade routes for our customers and provide them this service from one single source.

The bottom line: 2007 was a busy and moving year for DB Group. Favorable business growth was offset by crippling wage conflicts and the ongoing uncertainty regarding the timing and structure of the partial privatization of the Group. The partial privatization, with inflows

of fresh capital for the Group, is, and remains, a vital part of ensuring the unbroken continued favorable development of DB Group - as well for Germany as a business location. We want to - and we must - make further investments in our networks.

The results we achieved in recent years are notable. In our railway business we raised productivity by almost a factor of three in comparison to where it was in 1994, thereby easing the burden on taxpayers by a double-digit billion amount. When DB Netz posts significant profits for the first time for 2007, and at the same time is able to achieve a further increase in its performance, this is proof that our business approach is also the right one for the infrastructure.

In the past years we positioned DB Group to prepare it to meet future challenges in a sustainable fashion. We have significantly expanded our range of offers. The company is well structured to meet the challenges posed by globalization, as well as the liberalization process within Europe. And this is why we will once again stay on our ambitious course during the current financial year.

Sincerely yours,

Hartmut Mehdorn CEO and Chairman of the Management Board

of Deutsche Bahn AG

ORGANIZATIONAL STRUCTURE OF DB GROUP

Management Board



Hartmut Mehdorn Chairman and CEO



Diethelm Sack CFO



Dr. Karl-Friedrich Rausch Passenger Transport

Group Structure

SUPERVISORY BOARD	
MANAGEMENT BOARD	
Chairman and CEO	Finances and Controlling
	Passenger Transport
Group functions	Long-Distance Transport
	Regional Transport
Service functions	Urban Transport



Margret Suckale
Personnel and Legal



Dr. Otto Wiesheu Economic and Political Affairs



Dr. Norbert Bensel Transport and Logistics



Stefan GarberInfrastructure and Services

Economic and Political Affairs	Personnel and Legal
Infrastructure and Services	Transport and Logistics
BUSINESS UNITS/SEGMENTS	
Track Infrastructure	Schenker
	Land Transport
Passenger Stations	Air/Ocean Freight Contract Logistics, SCM
Passenger Stations Energy	Air/Ocean Freight

THE BOARDS OF DEUTSCHE BAHN AG

Management Board

Hartmut Mehdorn

CEO and Chairman of the Management Board, Berlin

Dr. Norbert Bensel

Transport and Logistics, Berlin

Stefan Garber

Infrastructure and Services, Bad Homburg

Dr. Karl-Friedrich Rausch

Passenger Transport, Weiterstadt

Diethelm Sack

CFO.

Frankfurt/Main

Margret Suckale

Personnel and Legal, Berlin

Dr. Otto Wiesheu

Economic and Political Affairs, Zolling

Supervisory Board

Dr. Günther Saßmannshausen

Honorary Chairman of the Supervisory Board, Hanover

Dr. Werner Müller

Chairman of the Supervisory Board, Chairman of the Management Board of EVONIK Industries AG, Mülheim/Ruhr

Norbert Hansen*

Deputy Chairman of the Supervisory Board, Chairman of TRANSNET Gewerkschaft GdED, Hamburg

Georg Brunnhuber

Member of the German Bundestag, Oberkochen

Niels Lund Chrestensen

General Manager of N.L. Chrestensen, Erfurter Samenund Pflanzenzucht GmbH, Erfurt

Dr.-Ing. Dr. E. h. Jürgen Großmann

Chairman of the Management Board of RWE AG, Hamburg

Horst Hartkorn'

Chairman of the Works Council of S-Bahn Hamburg GmbH, Hamburg

Jörg Hensel*

Chairman of the Central Works Council of Railion Deutschland AG, Chairman of the Branch Works Council of DB Mobility Logistics AG, Hamm

Klaus-Dieter Hommel*

Chairman of the GDBA Transport Workers' Union, Frankfurt/Main

Günter Kirchheim*

Chairman of the Group Works Council of Deutsche Bahn AG, Chairman of the Central Works Council of DB Netz AG, Essen

Helmut Kleindienst*

Chairman of the Branch Works Council of the Services Business Unit of DB Group, Chairman of the Works Council of DB Dienstleistungen GmbH, Eppstein/Taunus

Lothar Krauß*

Deputy Chairman of TRANSNET Gewerkschaft GdED, Rodenbach

Dr. Jürgen Krumnow

Former member of the Management Board of Deutsche Bank AG, Königstein/Taunus

Vitus Miller*

Chairman of the Central Works Council of Regio/Urban Transport, Stuttgart

Heike Moll*

Chairwoman of the Central Works Council of DB Station & Service AG, Munich

Dr. Axel Nawrath

State Secretary in the Federal Ministry of Finance, Berlin

Dr. Walther Otremba

State Secretary in the Federal Ministry of Economics and Technological Affairs, St. Augustin

Ute Plambeck

Management Representative of Deutsche Bahn AG for the Federal States of Hamburg/Schleswig-Holstein, Hamburg

Matthias von Randow

State Secretary, Federal Ministry of Transport, Building and Urban Affairs, Berlin

Dr. h. c. Eggert Voscherau

Vice Chairman of the Board of Executive Directors of BASF Aktiengesellschaft, Neustadt

Dr.-Ing. E. h. Dipl.-Ing. Heinrich Weiss

Chairman of the Management Board of SMS GmbH, Hilchenbach-Dahlbruch

Information as of February 26, 2008

^{*} Employees' representative on the Supervisory Board

2007 FINANCIAL YEAR

Key Performance Figures

	2007	2006	Change in %
Rail passenger transport			
Passengers (million)	1,835	1,854	- 1.0
Transport performance			
(million pkm ¹⁾)	74,792	74,788	-
Train kilometers			
(million train-path km ²⁾)	694.1	702.7	-1.2
Rail freight transport			
Freight carried (million t)	312.8	307.6	+1.7
Transport performance			
(million tkm ³⁾)	98,794	96,388	+ 2.5
Train kilometers			
(million train-path km ²⁾)	205.2	203.5	+0.8
Trains per day	4,674	4,780	- 2.2
Mean transport distance (km)	315.9	313.4	+ 0.8
Capacity utilization			
(tons per train)	481.4	473.7	+1.6
Rail infrastructure			
Train kilometers on track infra-			
structure (million train-path km²))	1,049	1,016	+ 3.2
thereof non-Group customers	(147)	(128)	+14.8
Station stops (million)	142.4	143.8	- 0.9
thereof non-Group customers	(18.4)	(15.6)	+17.9
.			
Bus transport	770	720	
Passengers (million)	779	738	+ 5.6
Transport performance	0.000	0.705	+ 4.5
(million pkm ¹⁾)	9,099	8,705	+ 4.5
Freight forwarding			
and logistics			
Shipments in European land			
transport (thousand)	69,568	68,809	+1.1
Air freight volume (thousand t)	1,291	1,190	+ 8.5
Ocean freight volume	1,201	2,200	0.5
(thousand TEU ⁴⁾)	1,455	1,275	+14.1
(2,	2,273	2 / 12

¹⁾ Passenger kilometers: product of number of passengers and mean travel

²⁾ Ton kilometers: product of freight carried and mean transport distance

³⁾ Train-path kilometers: driving performance in km of trains on rail

⁴⁾ TEU: twenty-foot container equivalent unit

Key Financial Figures

€ million	2007	2006	Change in %
Revenues	31,309	30,053	+ 4.2
Revenues comparable	31,066	29,989	+3.6
Profit before taxes on income	2,016	1,555	+29.6
Net profit for the year	1,716	1,680	+ 2.1
EBITDA	5,690	5,427	+ 4.8
EBIT	2,895	2,477	+16.9
EBIT before special items	2,370	2,143	+10.6
Capital employed	27,393	28,693	- 4.5
ROCE	8.7%	7.5 %	-
Redemption coverage	21.1%	18.6%	-
Gearing	151%	213 %	-
Non-current assets 1)	42,046	43,360	- 3.0
Current assets 1)	6,483	5,080	+ 27.6
Total assets ¹⁾	48,529	48,440	+ 0.2
Equity ¹⁾	10,953	9,214	+18.9
Financial debt1)	18,062	19,881	- 9.1
Net financial debt1)	16,513	19,586	- 15.7
Gross capital expenditures	6,320	6,584	- 4.0
Net capital expenditures	2,060	2,836	- 27.4
Cash flow from operating			
activities	3,364	3,678	- 8.5
Employees in FTE1), 2)	237,078	229,200	+ 3.4
Rating Moody's/			
Standard & Poor's	Aa1/AA	Aa1/AA	-

¹⁾ as of Dec 31

²⁾ FTE = Full-time employees; for better comparability part-time employees are converted into equivalent full-time employees in accordance with their share of the normal annual work time

Segment Information

Revenues			
€ million	2007	2006	Change in %
Passenger Transport			
Long-Distance Transport	3,265	3,234	+1.0
Regional Transport	6,532	6,480	+ 0.8
Urban Transport	1,879	1,805	+4.1
Transport and Logistics			
Schenker	14,057	13,232	+ 6.2
Rail Freight	3,878	3,802	+ 2.0
Infrastructure and Services			
Track Infrastructure	617	548	+12.6
Passenger Stations	328	310	+ 5.8
Services	99	94	+5.3
Energy	454	362	+ 25.4
Other activities	200	186	+ 7.5
DB Group	31,309	30,053	+ 4.2
Operating profit (EBIT)			
€ million	2007	2006	Change in %
Passenger Transport			
Long-Distance Transport	139	124	+12.1
Regional Transport	451	690	- 34.6
Urban Transport	166	154	+ 7.8
·			
Transport and Logistics			
Schenker	453	367	+23.4
Rail Freight	217	242	-10.3
Infrastructure and Services			
Track Infrastructure	478	100	-
Passenger Stations	170	136	+ 25.0
Services	120	31	-
Energy	161	166	- 3.0
J,			
Other activities/			
consolidation effects	540	467	+15.6
DB Group	2,895	2,477	+16.9
	,	,	

Rating

Rating agency	Long-term rating	Short-term rating
Moody's	Aa1 Outlook »stable«	P-1
Standard & Poor's	AA Outlook »negative«	A-1+

Value Management

Return on capital employed			
€ million or %	2007	2006	Change
EBIT before special items	2,370	2,143	+ 227
÷ Capital employed	27,393	28,693	-1,300
= ROCE	8.7%	7.5 %	-
Redemption coverage			
€ million or %	2007	2006	Change
EBIT before special items	2,370	2,143	+ 227
+ Operating net interest			
income ^{1), 2)}	- 832	- 907	+ 75
+ Depreciation ²⁾	2,743	2,935	- 192
Operating cash flow	4,281	4,171	+110
Net financial debt	16,513	19,586	- 3,073
+ Present value operate lease	3,767	2,826	+ 941
÷ Adjusted net financial debt	20,280	22,412	- 2,132
Redemption coverage	21.1%	18.6%	-
Gearing			
€ million or %	2007	2006	Change
Financial debt	18,062	19,881	- 1,819
- Cash and cash equivalents	1,549	295	+1,254
Net financial debt	16,513	19,586	- 3,073
÷ Equity	10,953	9,214	+1,739
Gearing	151%	213%	-

¹⁾ To properly determine redemption coverage we utilize net operating interest by eliminating those components of net interest income/expense related to the compounding of non-current liabilities and provisions and the reversal of deferred income

²⁾ Adjusted for special items

Employees

FTE1) as of Dec 31	2007	2006	Change in %
Passenger Transport			
Long-Distance Transport	15,011	14,641	+ 2.5
Regional Transport	24,781	25,700	- 3.6
Urban Transport	12,221	12,238	- 0.1
Transport and Logistics			
Schenker	59,312	54,905	+ 8.0
Rail Freight	28,874	24,257	+19.0
Infrastructure and Services			
Track Infrastructure	39,780	41,356	- 3.8
Passenger Stations	4,537	4,557	- 0.4
Services	26,808	26,689	+0.4
Energy	1,611	1,628	- 1.0
Other activities	24,143	23,229	+ 3.9
DB Group	237,078	229,200	+ 3.4
Apprentices/trainees	8,594	8,099	+ 6.1
DB Group			
incl. apprentices/trainees	245,672	237,299	+ 3.5
Training ratio (%)	3.6	3.8	-
Female employees ²⁾	39,389	38,836	+1.4
Proportion of female			
employees (%)	15.8	16.9	-
Civil servants assigned	38,764	39,869	- 2.8
Civil servants on sabbatical	3,794	3,830	- 0.9
Part-time employees ²⁾	16,768	15,753	+6.4
Proportion of part-time			
employees (%)	6.7	6.5	-

¹⁾ FTE = Full-time employees; for better comparability part-time employees are converted into equivalent full-time employees in accordance with their share of the normal annual work time

²⁾ Employees (natural persons)

PASSENGER TRANSPORT

At a Glance

Long-Distance Transport			
business unit			
€ million	2007	2006	Change
Rail transport performance			
(million pkm)	34,137	34,458	- 321
Passengers rail (million)	118.7	119.9	-1.2
Load factor (%)	42.06	42.97	-
External revenues	3,265	3,234	+31
EBIT	139	124	+15
Gross capital expenditures	126	262	-136
Employees (FTE1) as of Dec 31)	15,011	14,641	+370
Regional Transport business unit			
€ million	2007	2006	Change
Rail transport performance			
(million pkm)	35,292	35,069	+ 223
Passengers rail (million)	1,206	1,215	- 9
External revenues	6,532	6,480	+ 52
thereof from ordered-service			
contracts	(4,147)	(4,203)	(-56)
EBIT	451	690	- 239
Gross capital expenditures	459	380	+ 79
Employees (FTE1) as of Dec 31)	24,781	25,700	- 919
Urban Transport business unit			
€ million	2007	2006	Change
Rail transport performance			
(million pkm)	5,362	5,262	+100
Passengers rail (million)	540.5	549.8	- 9.3
Transport performance bus			
(million pkm)	8,228	7,882	+346
Passengers bus (million)	722.6	683.1	+ 39.5
External revenues	1,879	1,805	+ 74
thereof from ordered-service			
contracts	(336)	(348)	(-12)
EBIT	166	154	+12
Gross capital expenditures	107	98	+ 9
Employees (FTE1) as of Dec 31)	12,221	12,238	- 17

¹⁾ FTE = Full-time employees; for better comparability part-time employees are converted into equivalent full-time employees in accordance with their share of the normal annual work time

Passenger Transport

	2007	2006	Change in %
Rail performance figures			
Passengers (million)			
Long-Distance Transport	118.7	119.9	- 1.0
Regional Transport	1,206	1,215	- 0.7
Urban Transport	540.5	549.8	- 1.7
Multiple counts	-30.0	- 30.0	-
Total	1,835	1,854	-1.0
Passengers per day (million)			
Long-Distance Transport	0.3	0.3	-
Regional Transport	3.3	3.3	-
Urban Transport	1.5	1.5	-
Total	5.1	5.1	-
Transport performance			
(million pkm)			
Long-Distance Transport	34,137	34,458	- 0.9
Regional Transport	35,292	35,069	+ 0.6
Urban Transport	5,362	5,262	+1.9
Total	74,791	74,788	-
Trains per day			
Long-Distance Transport	1,291	1,238	+ 4.3
Regional Transport	22,054	22,581	- 2.3
Urban Transport	3,851	3,818	+ 0.9
Total	27,196	27,637	-1.6
Train kilometers			
(million train-path km)			
Long-Distance Transport	152.8	152.2	+0.4
Regional Transport	498.0	506.7	- 1.7
Urban Transport	43.3	43.8	-1.2
Total	694.1	702.7	-1.2
Bus performance figures			
Passengers (million)	779	738	+ 5.6
Transport performance			
(million pkm)	9,099	8,705	+ 4.5

	2007	2006	Change in %
Rolling stock	2007	2000	Change III 70
ICE trains (number)	252	255	-1.2
ice trains (number)	232	233	1.2
Locomotives			
Long-Distance Transport 1)	394	404	- 2.5
Regional Transport	1,492	1,570	- 5.0
Urban Transport	4	4	-
Total	1,890	1,978	- 4.4
	,	,	
Rail cars ²⁾			
S-Bahn (metro) d.c.	1,895	2,006	- 5.5
S-Bahn (metro) a.c.	2,547	2,606	- 2.3
Diesel rail cars	3,136	3,131	+ 0.2
Rail buses	25	16	+ 56.3
Electric rail cars/electric			
multiple units (EMUs)	1,572	1,563	+ 0.6
Total	9,175	9,322	- 1.6
Passenger cars			
Long-Distance Transport	2,219	2,350	- 5.6
Regional Transport	6,143	6,665	- 7.8
Urban Transport	0	0	-
Total	8,362	9,015	- 7.2
Seats (thousands)			
Long-Distance Transport	215,590	219,038	- 1.6
Regional Transport	999,107	1,025,767	- 2.6
Urban Transport	98,437	103,033	- 4.5
Total	1,313,134	1,347,838	- 2.6
Automatic ticketing machines			
Long-Distance Transport	1,803	2,399	- 24.8
Regional and Urban Transport	5,232	5,860	-10.7
Combined ticketing machines	1,633	868	+ 88.1
Total	7,035	8,259	-14.8

¹⁾ Including ICE 1 power cars

²⁾ Including rail buses

Long-Distance Transport Business Unit

P. W.	2007	2006	Change in %
Rail transport performance			
Passengers (million)	70.5	60.5	+1.4
ICE	70.5	69.5	+1.4
IC/EC	52.1	54.5	
IR/D-Day	0.0	0.1	-100
Other products	5.8	5.8	
(among others CNL)	128.4	129.9	-1.2
Total counted passengers	- 9.7	-10.0	- 3.0
Multiple counts Total	118.7	119.9	- 1.0
Iotai	118./	119.9	-1.0
Passengers per day (million)	0.33	0.33	-
Trains per day	1,291	1,238	+4.3
Transport performance			
(million pkm)			
ICE	21,919	21,635	+1.3
IC/EC	9,946	10,398	- 4.4
IR/D-Day	4	19	- 78.4
Other products			
(among others CNL)	2,269	2,406	- 5.7
Total	34,137	34,458	- 0.9
Mean journey distance (km)	287.6	287.4	+0.1
thereof ICE	(310.9)	(311.3)	(-0.1)
thereof IC/EC	(190.9)	(190.8)	(+0.1)
Load factor (%)	42.1	43.0	-
Train kilometers			
(million train-path km)	152.8	152.2	+ 0.4
Seats			
1st class, total	44,723	44,180	+1.2
2nd class, total	170,867	174,858	- 2.3
Total	215,590	219,038	-1.6
Locomotives			
Electric locomotives	265	274	- 3.3
Light rail locomotives	11	12	- 8.3
Total	276	286	- 3.5
High-speed fleet			
ICE trains (number)	252	255	-1.2
ICE 1			
Trains	59	59	
Hums	- 77	- 23	

	2007	2006	Change in %
Power cars	118	118	-
Intermediate cars	708	708	-
1st class cars	(195)	(195)	-
2nd class cars	(454)	(454)	-
Restaurant cars	(59)	(59)	-
ICE 2			
Trains	44	44	-
Power cars	46	46	-
Driving trailers	45	45	-
Intermediate cars	264	264	-
1st class cars	(88)	(88)	-
2nd class cars	(132)	(132)	-
Restaurant cars	(44)	(44)	-
ICET			
Trains	67	70	- 4.3
Rail cars	260	272	- 4.4
End cars	136	142	- 4.2
Intermediate cars	56	59	- 5.1
ICETD			
Trains	19	19	-
Rail cars	78	78	-
End cars	39	39	-
Intermediate cars	39	39	-
ICE 3			
Trains	63	63	-
Rail cars	252	252	-
1st class rail cars	(63)	(63)	-
2nd class rail cars	(189)	(189)	-
Trailer cars	252	252	-
1st class cars	(63)	(63)	-
2nd class cars	(126)	(126)	-
Restaurant cars	(63)	(63)	-
Passenger cars			
EC/IC	1,618	1,654	- 2.2
Sleeping cars, couchette cars,			
Talgo (ICN)	333	357	- 6.7
Other passenger cars (incl. CNL)	268	339	- 20.9
Total	2,219	2,350	- 5.6

Regional Transport Business Unit

	2007	2006	Change in %
Rail transport			
Performance figures			
Passengers (million)	1,206	1,215	- 0.7
Passengers per day (million)	3.3	3.3	- 0.8
Transport performance			
(million pkm)	35,292	35,069	+ 0.6
Trains per day	22,054	22,581	- 2.3
Mean journey distance (km)	29.3	28.9	+1.4
Train kilometers			
(million train-path km)	498.0	506.7	- 1.7
Locomotives			
Electric locomotives	1,232	1,273	- 3.2
Diesel locomotives	260	297	- 12.5
Total	1,492	1,570	- 5.0
Rolling stock			
S-Bahn (metro) d.c.	0	0	-
S-Bahn (metro) a.c.	2,547	2,606	- 2.3
Diesel rail cars	3,058	3,053	+ 0.2
Rail buses	25	16	+ 56.3
Electric rail cars	1,060	1,039	+ 2.0
Double-deck cars	2,183	2,092	+ 4.3
Other passenger cars			
(incl. baggage cars)	3,960	4,573	-13.4
Total	12,833	13,379	- 4.1
Seats			
1st class	81,863	80,247	+ 2.0
2nd class (incl. folding seats)	917,244	945,520	- 3.0
Total	999,107	1,025,767	- 2.6

Urban Transport Business Unit

Performance figures Passengers (million) 540.5 549.8 -1.7 Passengers per day (million) 1.5 1.5 -1.9 Transport performance (million pkm) 5,362 5,262 +1.9 Trains per day 3,851 3,818 +0.9 Mean journey distance (km) 9.9 9.6 +3.1 Train kilometers (million train-path km) 43.3 43.8 -1.2 Locomotives Use		2007	2006	Change in %
Passengers (million) 540.5 549.8 -1.7 Passengers per day (million) 1.5 1.5 -1.9 Transport performance (million pkm) 5,362 5,262 +1.9 Trains per day 3,851 3,818 +0.9 Mean journey distance (km) 9.9 9.6 +3.1 Train kilometers (million train-path km) 43.3 43.8 -1.2 Locomotives 0 0 - Electric locomotives 0 0 - Diesel locomotives 4 4 - Total 4 4 - Rolling stock -5.8 -5.5 S-Bahn (metro) d.c. 1,895 2,006 -5.5 S-Bahn (metro) a.c. 0 0 - Total 1,895 2,006 -5.5 Seats 1,895 2,006 -5.5 Seats 10 0 - 1st class 0 0 - 2nd class (incl. folding seats) 98,437 103,033 -4.5 Bus transport Performance figures <td>Rail transport</td> <td></td> <td></td> <td></td>	Rail transport			
Passengers per day (million) 1.5 1.5 -1.9 Transport performance (million pkm) 5,362 5,262 +1.9 Trains per day 3,851 3,818 +0.9 Mean journey distance (km) 9.9 9.6 +3.1 Train kilometers (million train-path km) 43.3 43.8 -1.2 Locomotives 0 0 - Electric locomotives 4 4 - Total 4 4 - Rolling stock -5.8 -5.5 S-Bahn (metro) d.c. 1,895 2,006 -5.5 S-Bahn (metro) a.c. 0 0 - Total 1,895 2,006 -5.5 Seats 1 1,895 2,006 -5.5 Seats 0 0 - - 1st class 0 0 - - 2nd class (incl. folding seats) 98,437 103,033 -4.5 Bus transport Performance figures - - - Passengers (million) 722.6 683.1 +5.8	Performance figures			
Transport performance (million pkm)	Passengers (million)	540.5	549.8	- 1.7
(million pkm) 5,362 5,262 +1.9 Trains per day 3,851 3,818 +0.9 Mean journey distance (km) 9.9 9.6 +3.1 Train kilometers (million train-path km) 43.3 43.8 -1.2 Locomotives Electric locomotives 0 0 - Diesel locomotives 4 4 - Rolling stock S-Bahn (metro) d.c. 1,895 2,006 -5.5 S-Bahn (metro) a.c. 0 0 - Total 1,895 2,006 -5.5 Seats 1st class 0 0 - 2nd class (incl. folding seats) 98,437 103,033 -4.5 Bus transport Performance figures Passengers (million) 722.6 683.1 +5.8 Transport performance bus	Passengers per day (million)	1.5	1.5	- 1.9
Trains per day 3,851 3,818 +0.9 Mean journey distance (km) 9.9 9.6 +3.1 Train kilometers (million train-path km) 43.3 43.8 -1.2 Locomotives Electric locomotives 0 0 0 - Diesel locomotives 4 4 - Total 4 4 - Rolling stock S-Bahn (metro) d.c. 1,895 2,006 -5.5 S-Bahn (metro) a.c. 0 0 - Total 1,895 2,006 -5.5 Seats 1st class 0 0 - 2nd class (incl. folding seats) 98,437 103,033 -4.5 Bus transport Performance figures Passengers (million) 722.6 683.1 +5.8 Transport performance bus	Transport performance			
Mean journey distance (km) 9.9 9.6 + 3.1 Train kilometers (million train-path km) 43.3 43.8 - 1.2 Locomotives 0 0 - Electric locomotives 0 0 - Diesel locomotives 4 4 - Total 4 4 - Rolling stock	(million pkm)	5,362	5,262	+1.9
Train kilometers (million train-path km) 43.3 43.8 -1.2 Locomotives 0 0 - Electric locomotives 0 0 - Diesel locomotives 4 4 - Total 4 4 - Rolling stock	Trains per day	3,851	3,818	+ 0.9
(million train-path km) 43.3 43.8 -1.2 Locomotives 0 0 - Diesel locomotives 4 4 - Total 4 4 - Rolling stock -5.5 -5.5 S-Bahn (metro) d.c. 0 0 - S-Bahn (metro) a.c. 0 0 - Total 1,895 2,006 -5.5 Seats -5.5 -5.5 Seats 0 0 - 2nd class (incl. folding seats) 98,437 103,033 -4.5 Total 98,437 103,033 -4.5 Bus transport Performance figures Passengers (million) 722.6 683.1 +5.8 Transport performance bus	Mean journey distance (km)	9.9	9.6	+ 3.1
Locomotives Company Company	Train kilometers			
Electric locomotives	(million train-path km)	43.3	43.8	-1.2
Electric locomotives				
Diesel locomotives	Locomotives			
Total 4 4 - Rolling stock S-Bahn (metro) d.c. 1,895 2,006 -5.5 S-Bahn (metro) a.c. 0 0 - Total 1,895 2,006 -5.5 Seats 1st class 0 0 0 - 2nd class (incl. folding seats) 98,437 103,033 -4.5 Total 98,437 103,033 -4.5 Bus transport Performance figures Passengers (million) 722.6 683.1 +5.8 Transport performance bus	Electric locomotives	0	0	-
Rolling stock S-Bahn (metro) d.c.	Diesel locomotives	4	4	-
S-Bahn (metro) d.c. 1,895 2,006 -5.5 S-Bahn (metro) a.c. 0 0 - Total 1,895 2,006 -5.5 Seats 1st class 0 0 - 2nd class (incl. folding seats) 98,437 103,033 -4.5 Total 98,437 103,033 -4.5 Bus transport Performance figures Passengers (million) 722.6 683.1 +5.8 Transport performance bus	Total	4	4	-
S-Bahn (metro) d.c. 1,895 2,006 -5.5 S-Bahn (metro) a.c. 0 0 - Total 1,895 2,006 -5.5 Seats 1st class 0 0 - 2nd class (incl. folding seats) 98,437 103,033 -4.5 Total 98,437 103,033 -4.5 Bus transport Performance figures Passengers (million) 722.6 683.1 +5.8 Transport performance bus				
S-Bahn (metro) a.c. 0 0 - Total 1,895 2,006 -5.5 Seats 2 0 0 - 2nd class (incl. folding seats) 98,437 103,033 - 4.5 Total 98,437 103,033 - 4.5 Bus transport Performance figures Passengers (million) 722.6 683.1 + 5.8 Transport performance bus	Rolling stock			
Total	S-Bahn (metro) d.c.	1,895	2,006	- 5.5
Seats 0 0 - 2nd class (incl. folding seats) 98,437 103,033 - 4.5 Total 98,437 103,033 - 4.5 Bus transport Performance figures Passengers (million) 722.6 683.1 + 5.8 Transport performance bus	S-Bahn (metro) a.c.	0	0	-
1st class 0 0 0 - 2nd class (incl. folding seats) 98,437 103,033 - 4.5 Total 98,437 103,033 - 4.5 Bus transport Performance figures Passengers (million) 722.6 683.1 + 5.8 Transport performance bus	Total	1,895	2,006	- 5.5
1st class 0 0 0 - 2nd class (incl. folding seats) 98,437 103,033 - 4.5 Total 98,437 103,033 - 4.5 Bus transport Performance figures Passengers (million) 722.6 683.1 + 5.8 Transport performance bus				
2nd class (incl. folding seats) 98,437 103,033 - 4.5 Total 98,437 103,033 - 4.5 Bus transport Performance figures Passengers (million) 722.6 683.1 + 5.8 Transport performance bus	Seats			
Total 98,437 103,033 -4.5 Bus transport Performance figures Passengers (million) 722.6 683.1 +5.8 Transport performance bus	1st class	0	0	-
Bus transport Performance figures Passengers (million) 722.6 683.1 +5.8 Transport performance bus	2nd class (incl. folding seats)	98,437	103,033	- 4.5
Performance figures Passengers (million) 722.6 683.1 +5.8 Transport performance bus	Total	98,437	103,033	- 4.5
Performance figures Passengers (million) 722.6 683.1 +5.8 Transport performance bus				
Passengers (million) 722.6 683.1 +5.8 Transport performance bus	Bus transport			
Transport performance bus	Performance figures			
	Passengers (million)	722.6	683.1	+ 5.8
(million pkm) 8,228 7,882 + 4.4	Transport performance bus			
	(million pkm)	8,228	7,882	+ 4.4

TRANSPORT AND LOGISTICS

At a Glance

Schenker business unit			
€ million	2007	2006	Change
Shipments in European land			
transport (in thousand)	69,568	68,809	+ 759
Air freight volume (thousand t)	1,291	1,190	+101
Ocean freight volume			
(thousand TEU)	1,455	1,275	+ 180
External revenues	14,057	13,232	+ 825
EBIT	453	367	+ 86
Gross capital expenditures	227	227	-
Employees (FTE 1) as of Dec 31)	59,312	54,905	+ 4,407

Rail Freight business unit			
€ million	2007	2006	Change
Transport performance			
(million tkm)	98,794	96,388	+ 2,406
Freight carried (million t)	312.8	307.6	+ 5.2
Capacity utilization			
(tons per train)	481.4	473.7	+ 7.7
External revenues	3,878	3,802	+76
EBIT	217	242	- 25
Gross capital expenditures	196	157	+39
Employees (FTE 1) as of Dec 31)	28,874	24,257	+ 4,617

¹⁾ FTE = Full-time employees; for better comparability part-time employees are converted into equivalent full-time employees in accordance with their share of the normal annual work time.

Schenker Business Unit

Global presence



DB Schenker

Further information about our network is available on the internet: http://www.schenker.com/english/company/schenkerWorld.html

Performance figures

	2007	2006	Change in %
Shipments in European land			
transport (thousand)	69,568	68,809	+1.1
Air freight volume			
(thousand tons)	1,291	1,190	+ 8.5
Ocean freight volume			
(thousand TEU ¹⁾)	1,455	1,275	+14.1

¹⁾ TEU: Twenty Foot Container Equivalent Unit

Rail Freight Business Unit

	2007	2006	Change in %
Performance figures			
Freight carried (million t)	312.8	307.6	+1.7
thereof Railion			
Deutschland AG	(273.3)	(271.1)	(+0.8)
Transport performance			
(million tkm)	98,794	96,388	+ 2.5
thereof Railion			
Deutschland AG	(91,013)	(88,407)	(+2.9)
Trains per day	4,674	4,780	- 2.2
Mean transport distance	315.9	313.4	+ 0.8
Capacity utilization			
(tons per train)	481.4	473.7	+1.6
Train kilometers			
(million train-path km)	205.2	203.5	+ 0.8
Locomotives			
Electric locomotives	1,293	1,236	+ 4.6
Diesel locomotives	1,074	1,077	- 0.3
Light rail locomotives	437	463	- 5.6
Total	2,804	2,776	+1.0
Wagons			
Covered wagons	21,844	21,962	- 0.5
Open wagons	29,229	29,508	- 0.9
Flat wagons	44,240	44,747	- 1.1
Tank wagons	282	333	- 15.3
Total DB stock	95,595	96,550	-1.0
Leased wagons	1,434	196	-
Privately owned			
wagons registered	67,471	58,918	+14.5
Total	164,500	155,664	+ 5.7
Rented wagons	5,810	6,081	- 4.5
Transport capacity			
of freight wagons (thousand t)			
Covered wagons	855	827	+ 3.4
Open wagons	1,737	1,603	+8.4
Flat wagons	2,521	2,264	+11.4
Tank wagons	8	8	-
Total	5,121	4,702	+ 8.9

INFRASTRUCTURE AND SERVICES

At a Glance

Track Infrastructure			
business unit			
€ million	2007	2006	Change
Train kilometers on track infra-			
structure (million train-path km)	1,049	1,016	+ 33
thereof non-Group railways	(147)	(128)	(+19)
Internal revenues	3,908	3,825	+ 83
External revenues	617	548	+ 69
EBIT	478	100	+ 378
Gross capital expenditures	4,433	4,419	+14
Employees (FTE 1) as of Dec 31)	39,780	41,356	- 1,576
Passenger Stations business unit			
€ million	2007	2006	Change
Station stops in million	140.2	141.5	-1.3
thereof non-Group railways	(16.2)	(15.6)	(+0.6)
Internal revenues	654	640	+14
External revenues	328	310	+18
EBIT	170	136	+ 34
Gross capital expenditures	350	643	- 293
Employees (FTE 1) as of Dec 31)	4,537	4,557	- 20
Services business unit			
€ million	2007	2006	Change
Internal revenues	2,545	2,349	+196
External revenues	99	94	+ 5
EBIT	120	31	+ 89
Gross capital expenditures	281	242	+ 39
Employees (FTE 1) as of Dec 31)	26,808	26,689	+119
Energy business unit			
€ million	2007	2006	Change
Internal revenues	1,664	1,652	+12
F			
External revenues	454	362	+ 92
EBIT External revenues	454 161	362 166	+ 92 - 5
			-

¹⁾ FTE = Full-time employees; for better comparability part-time employees are converted into equivalent full-time employees in accordance with their share of the normal annual work time

Track Infrastructure Business Unit

	2007	2006	Change in %
Train kilometers on			
track infrastructure			
(million train-path km)			
DB Netz AG	1,037.9	1,005.7	+ 3.2
DB RegioNetz			
Infrastruktur GmbH	10.8	10.6	+1.8
Total	1,048.7	1,016.3	+ 3.2
thereof non-Group customers	(146.6)	(128.2)	-
Length of line operated (km)			
Standard gauge	33,889.7	34,121.5	- 0.7
Narrow gauge	6.9	6.9	-
Total	33,896.6	34,128.4	- 0.7
thereof in electrified			
operations	(19,543.7)	(19,513.9)	-
Length of all track (km)	63,897	64,226	- 0.5
Switches and crossings	71,144	73,352	- 3.0
Stations	4,123	4,183	-1.4
Stopping points	3,386	3,346	+1.2
Interlockings	4,585	4,736	- 3.2
thereof electronic	(815)	(709)	-
Level crossings	19,011	20,317	- 6.4
thereof technically protected	(10,923)	(11,061)	-
Tunnels			
Subterranean	615	635	- 3.1
Above ground	163	163	-
Total	778	798	- 2.5
Total length (km)	482.5	485.5	- 0.6
Length of longest tunnel (m)	10,779	10,779	-
Railway bridges	27,165	27,887	- 2.6
Private sidings	3,998	4,023	- 0.6

Passenger Stations Business Unit

	2007	2006	Change in %
Station stops (million)	142.4	143.8	- 1.0
thereof			
DB Station & Service AG	(140.2)	(141.5)	(-0.9)
thereof non-Group customers	(16.2)	(15.6)	(+3.8)
Passenger stations			
DB Station & Service AG	5,395	5,407	- 0.2
DB RegioNetz			
Infrastruktur GmbH	296	296	-
UBB Usedomer			
Bäderbahn GmbH	27	27	-
Total	5,718	5,730	- 0.2

10-YEAR SUMMARIES

Rail Performance Figures

	2007	2006	2005	2004	
Passenger transport					
Passengers (million)	1,835.4	1,854.2	1,785.4	1,694.8	
Long-Distance					
Transport	(118.7)	(119.9)	(118.7)	(115.3)	
Regional and					
Urban Transport	(1,716.7)	(1,734.4)	(1,666.7)	(1,579.5)	
Transport performance					
(million pkm ¹⁾)	74,792	74,788	72,554	70,260	
Long-Distance					
Transport	(34,137)	(34,458)	(33,641)	(32,330)	
Regional and					
Urban Transport	(40,654)	(40,331)	(38,913)	(37,930)	
Freight transport					
Freight carried					
(million t ²⁾)	312.8	307.6	274.6	295.3	
Transport performance					
(million tkm ^{2),3)})	98,794	96,388	88,022	89,494	
Total transport perfor-					
mance (million ptkm 4))	173,586	171,177	160,576	159,755	
Track infrastructure					
Train kilometers on					
track infrastructure					
(million train-path 5))	1,048.7	1,016.4	997.7	1,000.7	
thereof non-Group					
customers	(147)	(128)	(110)	(88)	

Employees⁶⁾

	2007	2006	2005	2004	
Average	231,356	228,990	220,343	229,830	
At year end	237,078	229,200	216.389	225.632	

- 1) Passenger kilometers: product of number of passengers and mean travel distance
- ²⁾ Changeover to gross figures in 2006, figures until 1999 adjusted accordingly
- 3) Please note: all ton figures represent metric tons (1,000 kg = 2,200 lbs)
- 4) Ton kilometers: product of freight carried and mean transport distance
- 5) Passenger-ton-kilometers: sum of passenger and ton kilometers
- 6) Train-path kilometers: driving performance in km of trains on rail

2003	2002	2001	2000	1999	1998
1,681.7	1,657.2	1,701.7	1,712.5	1,680.1	1,668.4
(117.3)	(128.4)	(136.3)	(144.8)	(146.5)	(148.9)
(1,564.4)	(1,528.8)	(1,565.5)	(1,567.7)	(1,533.6)	(1,519.5)
69,534	69,848	74,459	74,388	72,846	71,853
(31,619)	(33,173)	(35,342)	(36,226)	(34,897)	(34,562)
(37,915)	(36,675)	(39,117)	(38,162)	(37,949)	(37,291)
294.5	289.4	301.3	310.8	289.7	288.7
85,151	82,756	84,716	85,008	75,785	73,273
154,685	152,604	159,175	159,396	148,631	145,126
988.2	967.4	977.3	984.2	976.7	946.5
(70)	(50)	(39)	(26)	(20)	(13)
(7-5)	(52)	(22)	(==)	(==)	(-2)
2003	2002	2001	2000	1999	1998
249,251 242,759	224,758 250,690	219,146 214,371	230,615 222,656	244,851 241,638	259,072 252,468
272,133	200,000	217,2/1	222,000	271,000	272,700

Consolidated Statement of Income

€ million	2007	2006	2005	2004	
Revenues	31,309	30,053	25,055	23,962	
Overall performance	33,254	31,943	26,728	25,890	
Other operating income	3,219	2,859	2,366	2,860	
Cost of materials	- 17,166	-16,449	-12,650	-12,054	
Personnel expenses	- 9,913	- 9,782	- 9,211	- 9,556	
Depreciation	- 2,795	- 2,950	- 2,801	- 2,722	
Other operating					
expenses	- 3,704	- 3,144	- 3,080	- 3,274	
Operating profit (EBIT)	2,895	2,477	1,352	1,144	
Investment income	-	-	-	-	
Result from investments					
accounted for using the					
equity method	32	18	76	49	
Other financial result	- 3	1	7	- 55	
Net interest income	- 908	- 941	- 945	- 984	
Profit before					
taxes on income	2,016	1,555	490	154	
Net profit for the year	1,716	1,680	611	180	

Value Management/Operating Profit Measures

€ million	2007	2006	2005	2004	
Return on Capital					
Employed (ROCE)2)	8.7%	7.5 %	5.0%	3.8%	
EBIT ³⁾					
before special items	2,370	2,143	1,350	1,011	
Capital employed 4)	27,393	28,693	27,013	26,490	
EBITDA ⁵⁾ before special					
burden compensation	-	-	-	-	
Special burden					
compensation	-	-	-	-	
EBITDA ⁵⁾	5,690	5,427	4,153	3,866	
Operating income					
after interest	-	-	-	-	

¹⁾ German GAAP

²⁾ Defined as EBIT/capital employed

³⁾ Operating profit before interest and taxes adjusted for unusual items

⁴⁾ Property, plant and equipment plus operating net working capital. Differences in definition according to German GAAP respectively IFRS with regard to treatment of interest-free loans

20031)	20021)	20011)	20001)	19991)	19981)
28,228	18,685	15,722	15,465	15,630	15,348
30,438	20,900	17,535	17,267	17,521	17,104
3,138	2,830	2,406	3,653	2,511	2,596
- 15,776	- 9,546	- 7,108	- 6,625	-6,688	- 6,595
-10,337	- 8,387	- 7,487	- 8,475	- 8,285	- 8,389
- 2,694	- 2,434	- 2,162	- 2,052	-1,965	- 1,737
- 4,316	- 3,358	- 3,282	- 3,436	- 2,790	- 2,546
-	-	-	-	-	-
51	46	2	- 44	- 55	-143
-	-	-	-	-	-
-	-	-	-	-	-
- 637	- 489	- 313	- 251	-158	- 89
-133	- 438	- 409	37	91	201
- 245	- 468	- 406	85	87	170

20031)	20021)	20011)	20001)	19991)	19981)
1.5%	0.1%	0.4%	1.6%	0.3%	1.1%
1.7/0	0.170	0.470	1.0 /0	0.770	1.1 /0
465	37	109	450	71	260
30,964	30,428	28,649	27,443	24,911	22,656
-	2,021	1,433	1,264	427	35
-	443	838	1,228	1,609	1,962
3,092	2,464	2,271	2,492	2,036	1,997
- 172	- 454	- 204	199	- 87	171

Operating profit before interest, taxes and depreciation (according to German GAAP adjusted for unusual items)

Cash Flow/Capital Expenditures

€ million	2007	2006	2005	2004	
Cash flow before taxes	-	-	-	-	
Cash flow from					
operating activities	3,364	3,678	2,652	2,736	
Gross capital					
expenditures	6,320	6,584	6,379	7,238	
Net capital					
expenditures 2)	2,060	2,836	2,360	3,251	

Asset and Capital Structure

€ million	2007	2006	2005	2004	
Non-current assets	42,046	43,360	42,907	43,200	
thereof property,					
plant and equipment					
and intangible assets	(39,855)	(41,081)	(40,430)	(40,861)	
thereof deferred					
tax assets	(1,644)	(1,800)	(1,556)	(1,301)	
Current assets	6,483	5,080	4,194	4,416	
thereof cash and					
cash equivalents	(1,549)	(295)	(305)	(765)	
Equity	10,953	9,214	7,675	7,067	
Non-current liabilities	25,612	26,319	27,963	29,440	
thereof retirement					
benefit obligations					
and other provisions	(5,962)	(5,507)	(5,575)	(5,768)	
thereof deferred tax					
liabilities	(137)	(72)	(46)	(17)	
Current liabilities	11,964	12,907	11,463	11,109	
Total assets	48,529	48,440	47,101	47,616	
Net financial debt	16,513	19,586	19,669	19,511	
Property, plant and equip-					
ment and intangible					
assets as % of total assets	82.1	84.8	- 85.8	- 85.8	
Equity ratio 3) (%)	22.6	19.0	16.3	14.8	

¹⁾ German GAAP

²⁾ Gross capital expenditures less investment grants from third parties

³⁾ Until 2003 equity including special items

20031)	20021)	20011)	20001)	1999 ¹⁾	19981)
2,600	2,052	1,786	2,113	2,107	1,985
-	-	-	-	-	-
9,121	9,994	7,110	6,892	8,372	7,660
4,013	5,355	3,307	3,250	3,229	3,040

20031)	20021)	20011)	20001)	19991)	19981)
-	-	-	-	-	-
(40.003)	(29.960)	(25.055)	(24.071)	(22.915)	(21 155)
(40,093)	(38,869)	(35,055)	(34,071)	(32,815)	(31,155)
-	-	-	-	-	-
-	-	-	-	-	-
(265)	(271)	(363)	(394)	(280)	(351)
5,076	5,708	8,436	8,788	8,701	8,528
30,464	27,779	24,421	21,331	21,149	20,592
-	-	-	-	-	-
_	-	-	-	-	-
12,107	12,524	9,090	9,329	7,325	5,803
47,647	46,023	41,962	39,467	37,198	34,961
-	-	-	-	-	-
84.1	84.5	83.5	86.3	88.2	89.1
10.7	12.4	20.1	22.3	23.5	24.5

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Financial Calendar

August 18, 2008

Publication of the Interim Report January-June 2008

March 30, 2009

Annual Results Press Conference, Publication of 2008 Annual Report

Imprint

Deutsche Bahn AG, Investor Relations

Consulting

Mentor Werbeberatung, H.-J. Dietz, Kelkheim

Design concept

Studio Delhi Konzept und Design, Mainz

Typesetting

medienhaus:frankfurt, Frankfurt/Main

Lithography

Koch Lichtsatz&Scan, Wiesbaden

Printing

Color-Druck, Leimen

Proofreading

AdverTEXT, Düsseldorf

Photography

DB AG/Lautenschläger

ON TRACK FOR TOMORROW.

WHAT IS OUR GOAL?

WE ARE BECOMING THE WORLD'S LEADING MOBILITY AND LOGISTICS COMPANY.

We will offer our customers innovative and individualized mobility and logistics solutions from a single source. We will intelligently link together the various modes of transport in an economical and ecological way. We will set standards for quality and customer satisfaction in our markets. We will thus further expand our leading market positions.

HOW DO WE ACHIEVE THIS?

WE CONVINCE CUSTOMERS, EMPLOYEES AND INVESTORS.

Customer-oriented: We do everything to help each of our customers reach their goals in a simple, reliable and safe way. Businessoriented: We place the sustainable increase of our Group's value at the core of all of our actions – this is how we secure our future. Progressive: We encourage flexibility, a willingness to learn and the courage to question and continuously improve the status quo by offering a motivating work environment and the opportunity to share in the company's success. Collaborative: We think, work and act together across all functions and business units so we can realize our full potential. Responsible: We are committed to social responsibility and see ourselves as a pioneer of climate-friendly and environmentally sustainable transport.



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